# IMDEX Technology Deep Dive 22 July, 2020

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# Welcome



Paul House CEO	Product Offering and Growth Strategy	
Shaun Southwell coo	Drilling Productivity Technologies	
Michelle Carey GM IMDEX Product Development Sasha Pontual CEO AusSpec	Rock Knowledge – Exploration aiSIRIS	
Paul Evans CFO & Company Secretary	AusSpec Acquisition	
Dave Lawie Chief Geoscientist	Rock Knowledge – Mining	
Mat Regan ccss	Digital Transformation and New Ways of Working	
Paul House CEO	Summary	
Euroz	Q&A	

# We are a leading global Mining-Tech company.



We develop drilling optimisation products and cloud-connected sensors to provide real-time rock knowledge and quality data.

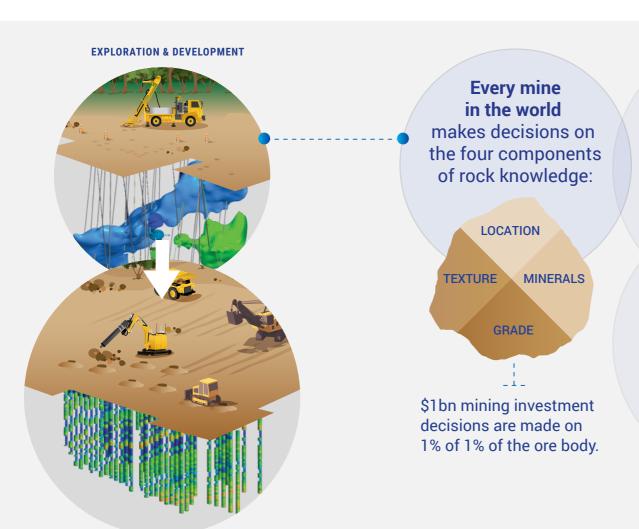
Together they enhance decision making and sustainable operations across the mining value chain – from the drill rig to the core farm and processing plant.



# PRODUCT OFFERING & GROWTH STRATEGY

### Why is real-time quality data important?





#### **ROCK KNOWLEDGE**

Understanding the rock as it exists in the drill or blast hole - it answers the question 'where next'.

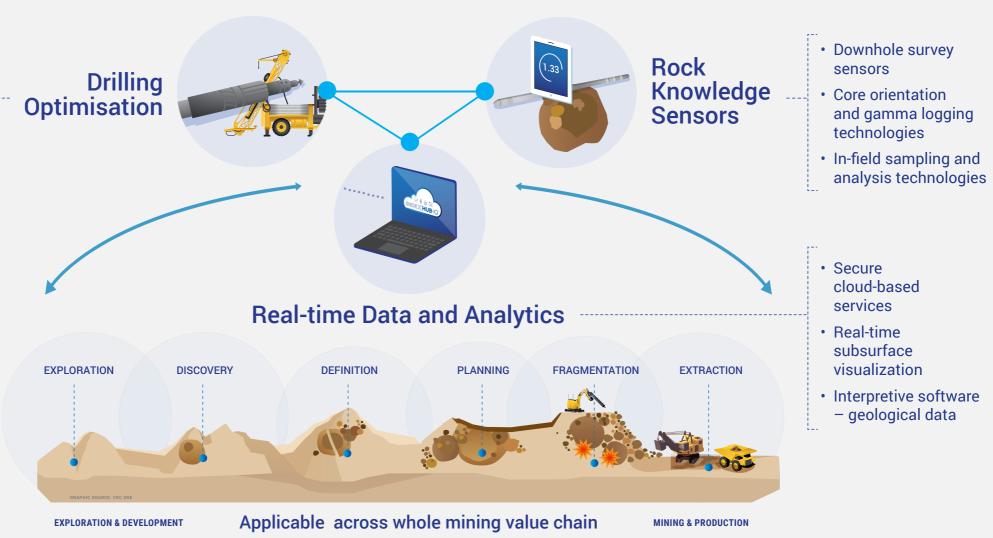
#### ROCK KNOWLEDGE PLUS OREBODY MODELS

Understanding what the rock is likely to be in undrilled areas - it answers the question 'how can processing be optimised' We are enabling the timely delivery of quality data, which allows real-time decisions to be made, rather than having to wait weeks or months. Its about drilling smarter and faster and knowing your rocks in real-time.

# How do we provide real-time rock knowledge and quality data?

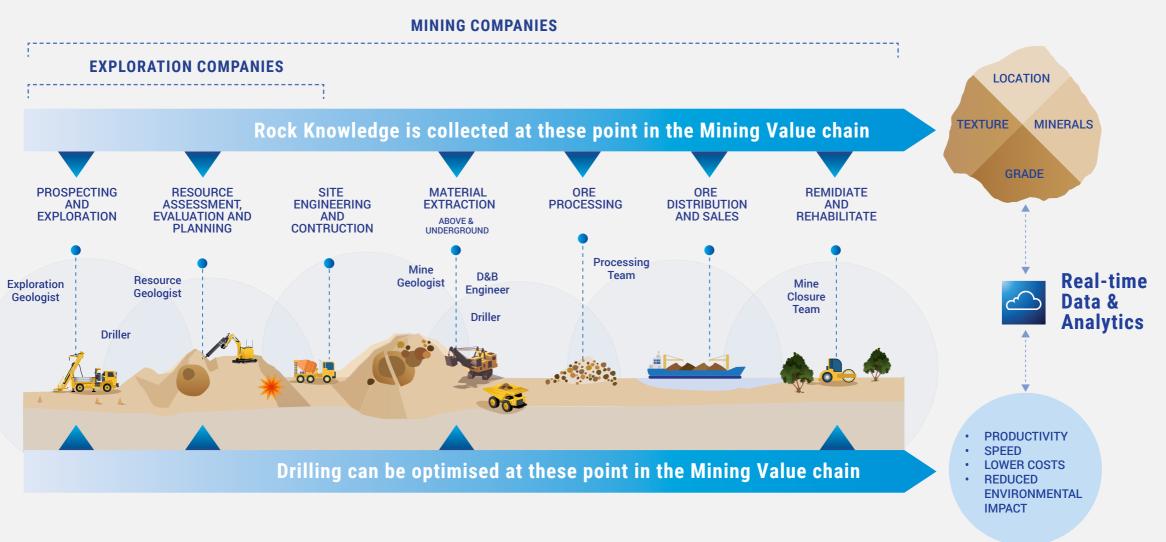


- Drilling productivity and rig alignment technologies
- Automated and remote drilling fluid testing technologies
- Data collection and paperless reporting software



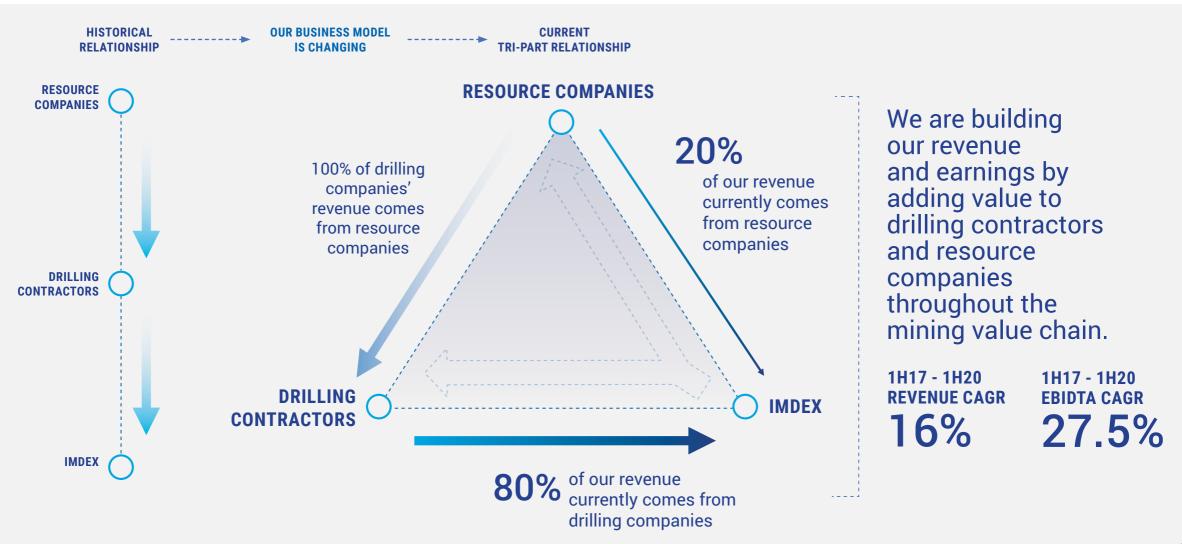
# Where do we add value across the mining value chain?





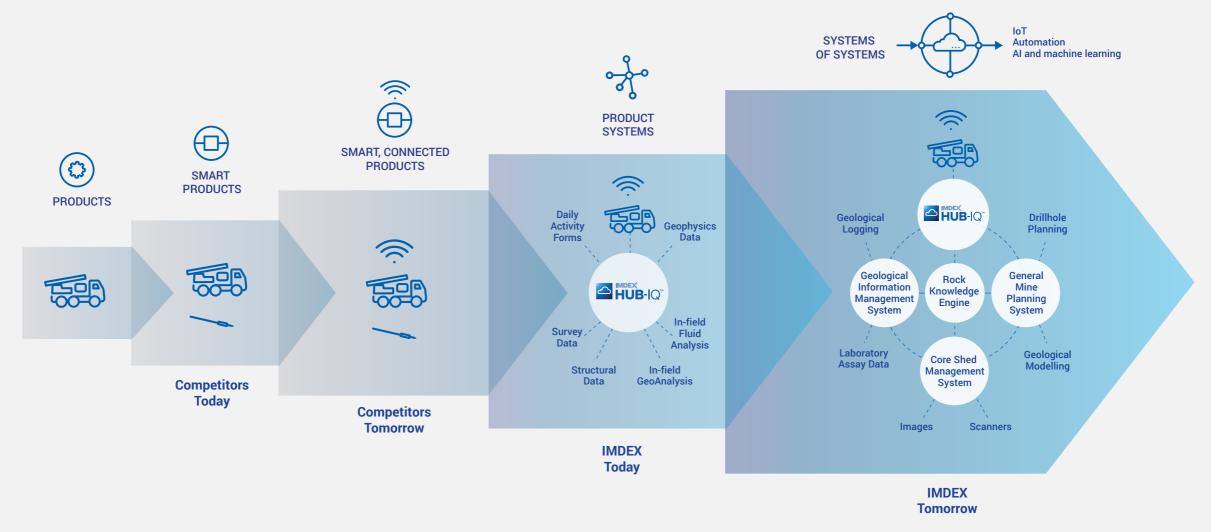
### Who do we add value to?





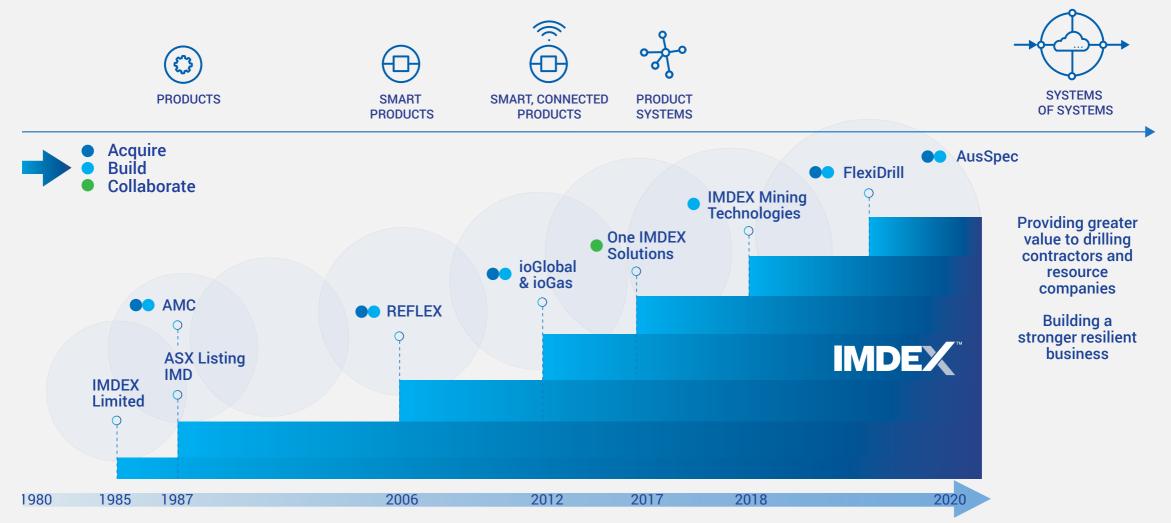
# How is our industry and competitive landscape evolving?





# How are we evolving to add value and maintain our technology leadership?





# What does our product offering look like?

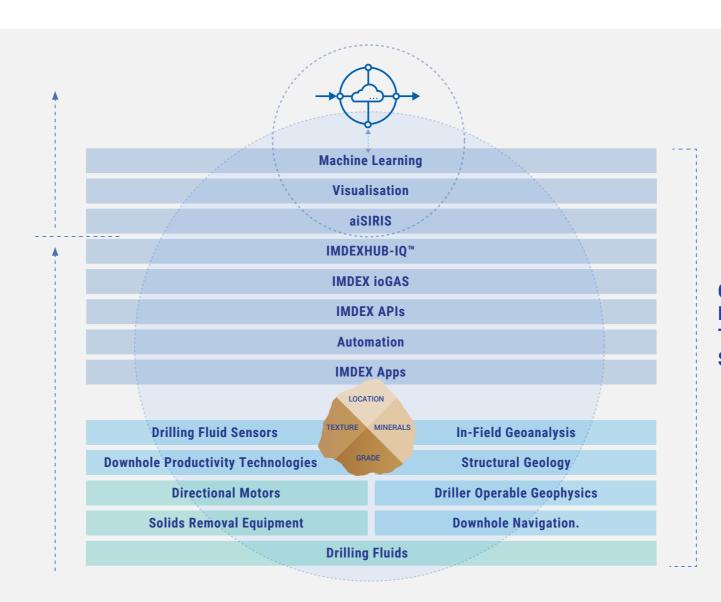


# OUR FUTURE VISION:

Providing rock knowledge and orebody engines that change the minerals industry forever.

#### **TODAY:**

Enhancing decision making across the mining value chain



OUR
INTEGRATED
TECHNOLOGY
STACK



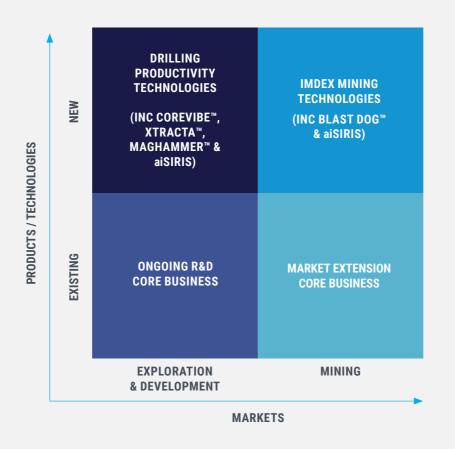
# What is our overarching strategy?

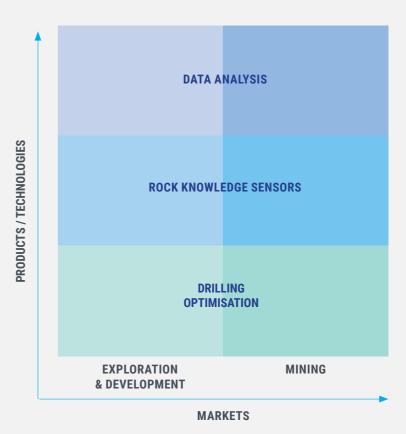


Growing our core business by enhancing technical leadership, technical integration and increasing share of client spend

Further extension into larger adjacent mining market to build less-cyclical revenue

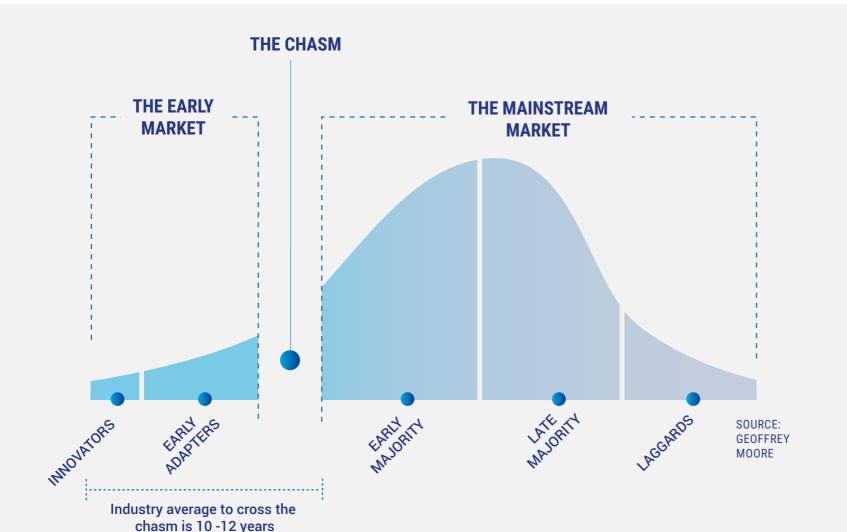






### How quickly will new technologies be adopted?





The Mining Industry is traditionally a slow adopter

How are we crossing the chasm?

IMDEX consistently outperforms average industry adoption rates

# What is our bench strength?



IMDEX Technology USA

IMDEX test site New Zealand

IMDEX HQ Australia



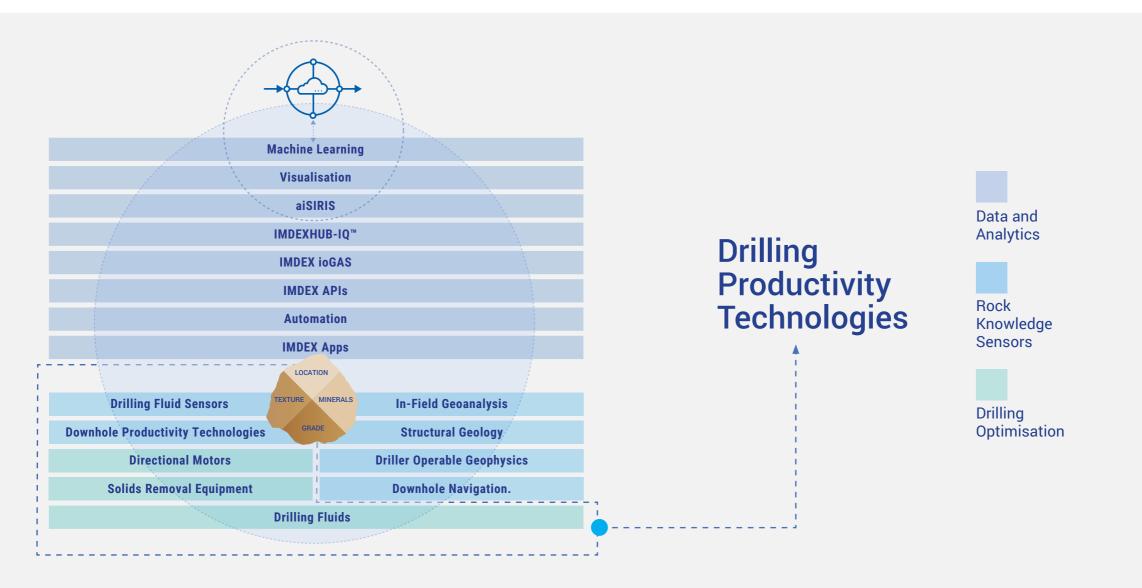
IMDEX test bench Australia



# DRILLING PRODUCTIVITY TECHNOLOGIES

# Where do Drilling Productivity Technologies fit in our integrated technology stack?









# High frequency pulse assisted drilling for diamond drilling



#### **Industry Drivers**

- New discoveries under cover and at depth
- More drilling and longer development times
- Higher costs

#### **Client Benefits**

- Up to 90% increase in penetration rates
- >30% increase in productivity

#### **Progress Update**

- Full pipeline of trials
- COVID-19 interruption, discretionary projects and trials on hold to limit external personnel on site
- Trials are starting to resume
- Demand strong COVID-19 risk remains
- Supply chain remains on track





# Allows drillers to inspect or change the bit each time the core is retrieved



#### **Industry Drivers**

- New discoveries under cover and at depth
- More drilling and longer development times
- Higher costs
- Safety

#### **Client Benefits**

- Allows drillers to change the bit when core is retrieved – no need to pull rods
- The hole is always cased, maintaining hole integrity Significant productivity and safety benefits

#### **Progress Update**

- COVID-19 interruption, discretionary projects and trials on hold to limit external personnel on site
- Continuing development and IMDEX test site in NZ – including additional sizes



# Fluid driven percussive drilling on a diamond drill rig



#### **Industry Drivers**

- New discoveries under cover and at depth
- More drilling and longer development times
- Higher costs
- Safety

#### **Client Benefits**

- Combines rotary diamond drilling with fluid driven percussive drilling
- Achieves high penetration rates compared to conventional coring
- Significant safety, cost and environmental benefits

#### **Progress Update**

- Continuing development and IMDEX test site in NZ
- Increasing pre-commercial activities
- Acceleration program with global mining company

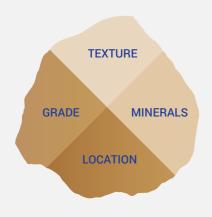


# ROCK KNOWLEDGE EXPLORATION & DEVELOPMENT

### Why is rock knowledge important?



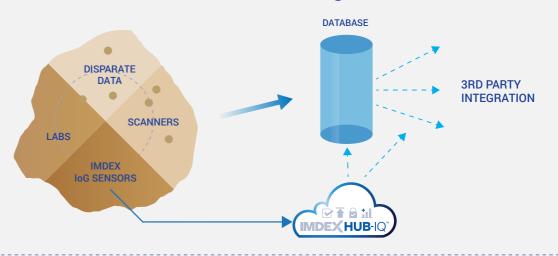
#### What is rock knowledge?



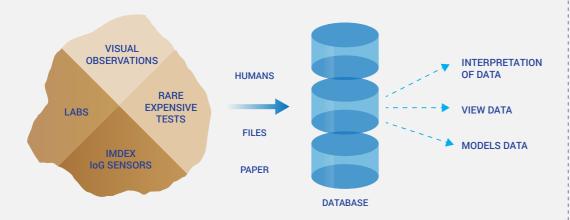
### WE USE THESE PROPERTIES FOR:

- MINERALISATION POTENTIAL
- GRADE
- HARDNESS/BLAST-ABILITY
- PROCESSING ORE ETC

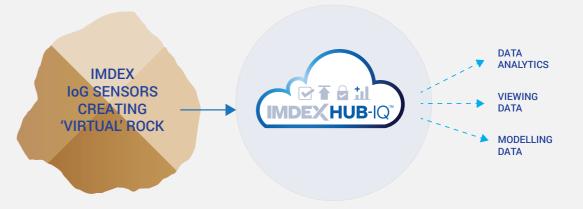
#### Current world view of rock knowledge



### Traditional view of rock knowledge



### Why IMDEX wants to build rock knowledge



### What will our Rock Knowledge Engine provide?



**Timely** information for critical decision making





#### **QUALITY DATA**

- Industry leading sensors
- QA/QC at point of data collection
- Digital workflows remove risk of human error
- Al and machine learning remove human subjectivity



#### REPRESENTIVI

- Cost effective methods allowing data to be collected for every metre drilled
- Repeatable sensor-based data (IoG)

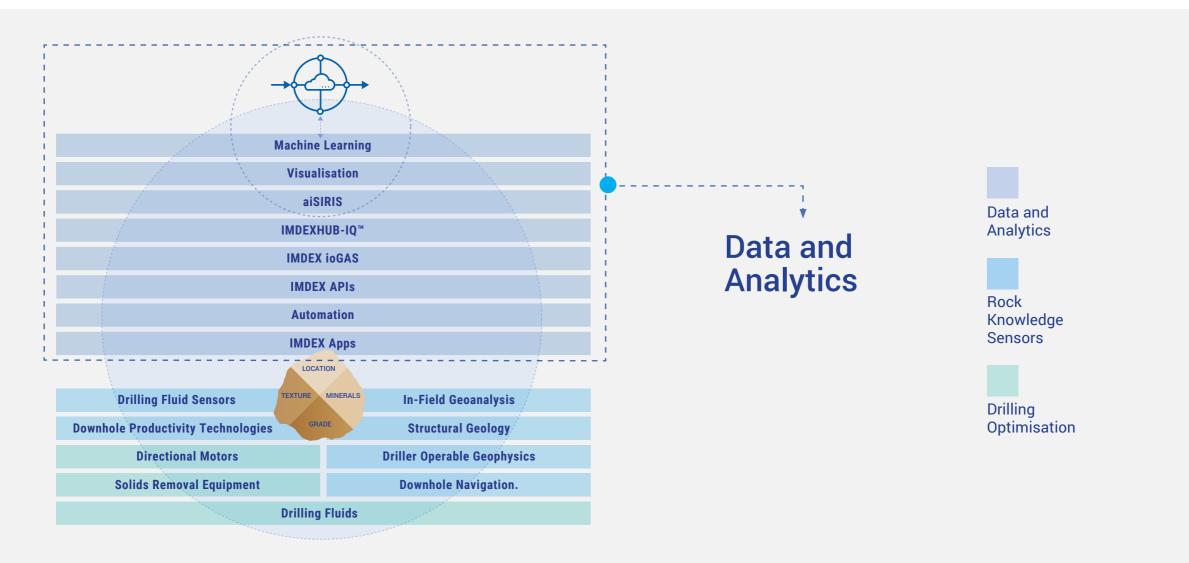


#### **TIME SAVINGS**

- Actionable information in real-time
- Driller operable instrumentation not reliant on third-party service providers
- More efficient digital workflows

# Where does aiSIRIS fit in our integrated technology stack?





### Why is AusSpec important?



#### **LOCATION:**

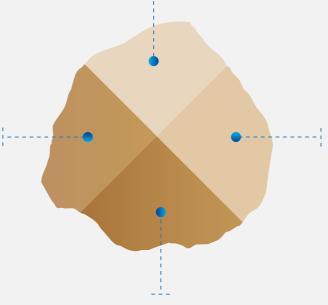
IMDEXHUB-IQ™ connected survey tools mean geologists can see where their holes are anywhere and anytime, rather than relying on paper-based work flows.

#### **TEXTURE:**

IMDEX's
Structural-IQ solution
combines multiple
sensors to allow
geologists to see the
position of their structures
in 3D as they log in the
core farm. This replaces
workflow where data
gathering and
interpretation were
separated by weeks or
months.

#### **MINERALS:**

AusSpec's aiSIRIS SaaS product provides a real-time mineralogy solution to IMDEX's rock knowledge offering. It replaces a workflow reliant on laboratory and expert interpretation that is asynchronous to data collection.



#### **GRADE:**

IMDEX's In-field GeoAnalysis solution enables geoscientists to obtain quality assay data at the rig or core farm rather than waiting for laboratory results.

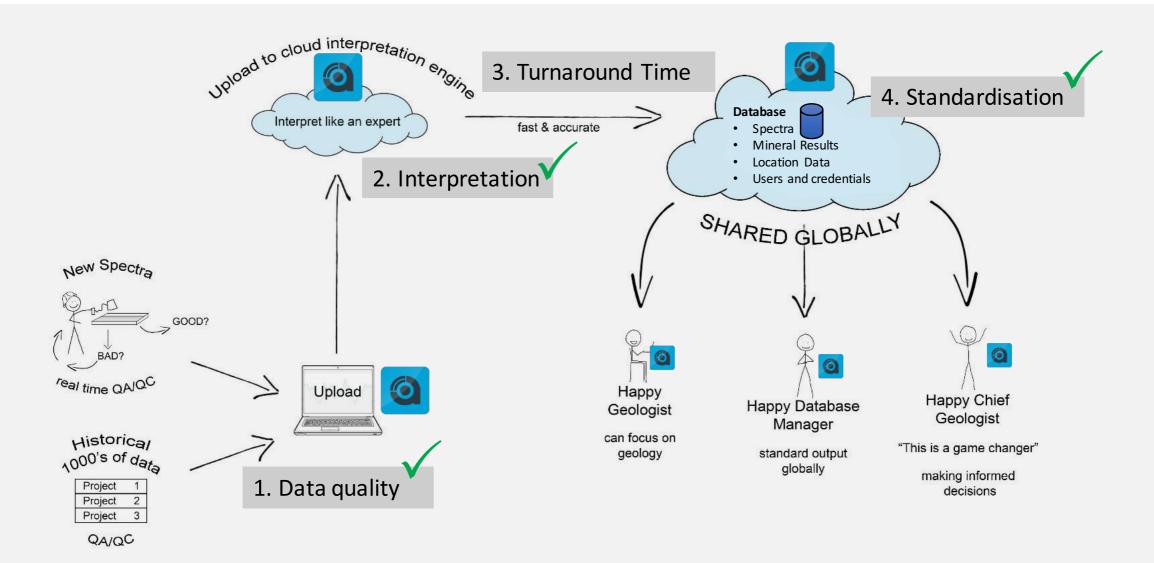
The acquisition provides a compelling opportunity to build on our total rock knowledge offering for clients – from the rig to the core farm and the mill.

decisions on the four components of rock knowledge – location, texture, grade and mineralogy. Our technology stack currently addresses three of these components and aiSIRIS satisfies the fourth – mineralogy."

PAUL HOUSE CEO, IMDEX

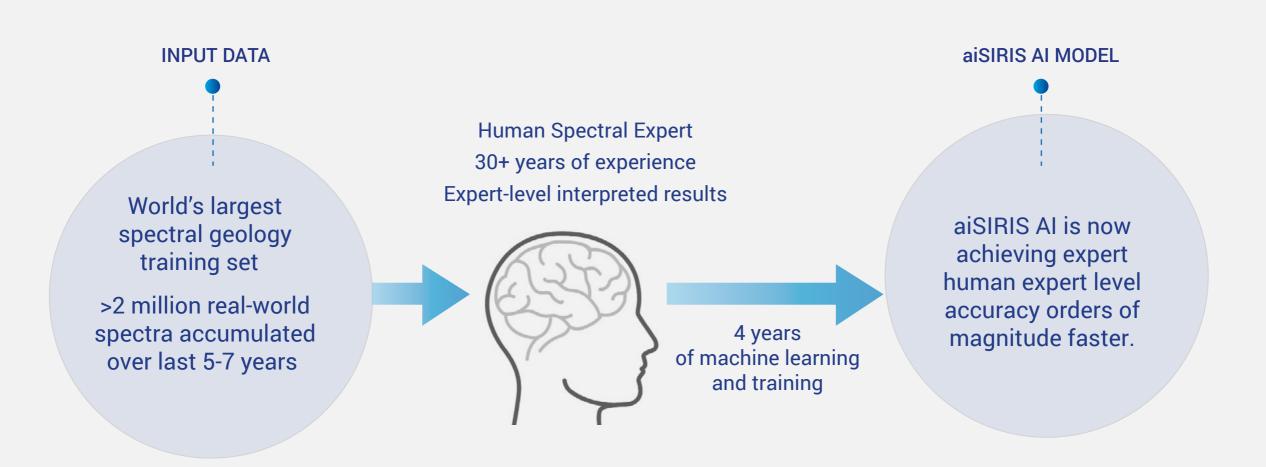
# How does aiSIRIS overcome the 4 main problems in spectral mineralogy?





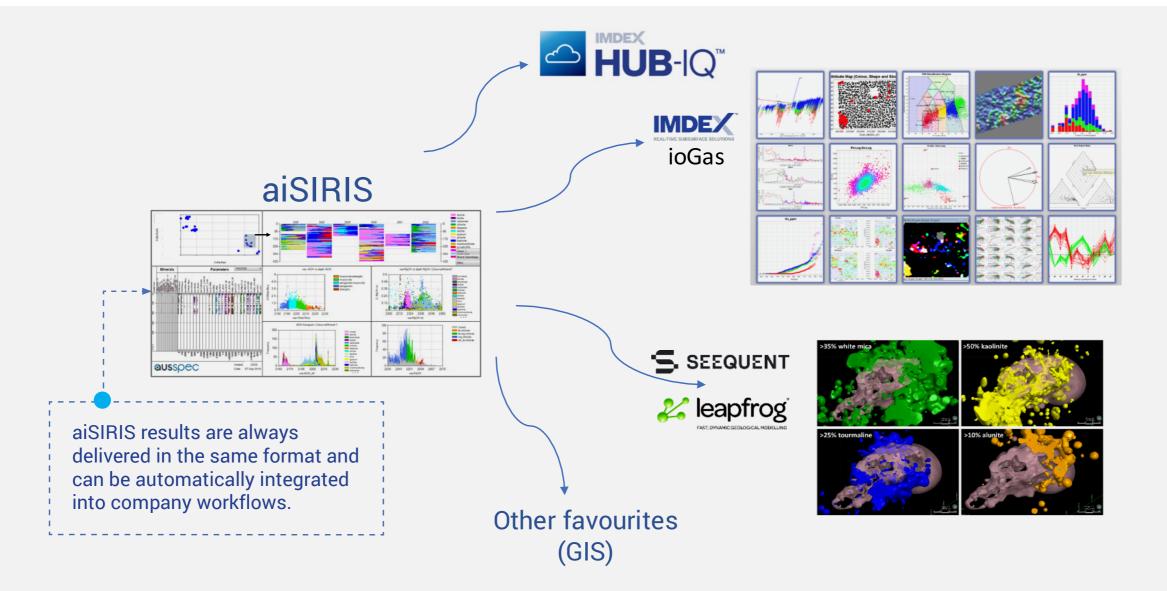
### What makes aiSIRIS unique?





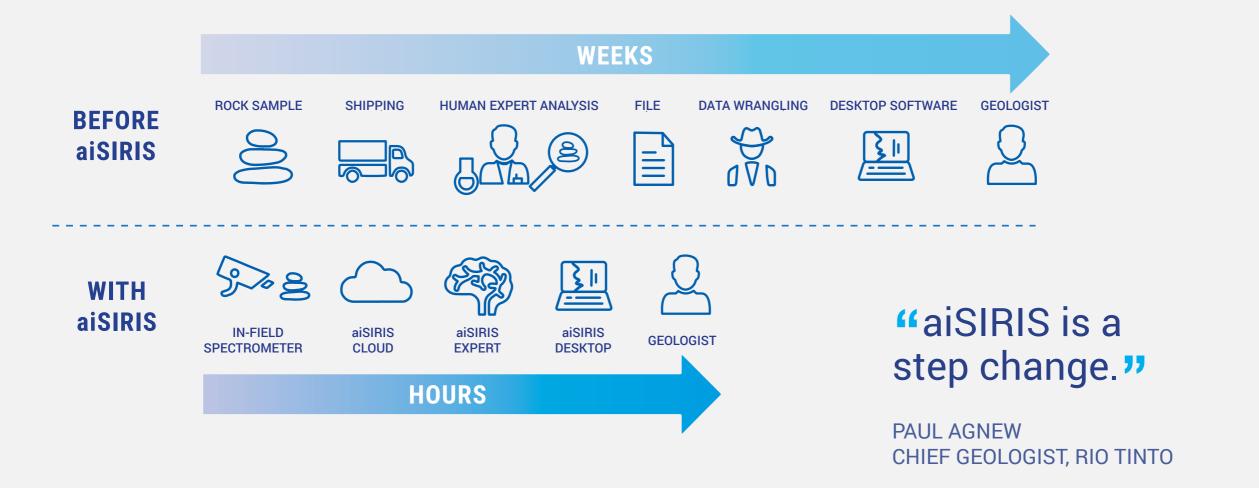
# How does aiSIRIS deliver standardised and interoperable data?





# What is the real-time minerology workflow?





### What is our current In-Field Geoanalysis solution?



### Quality geochemical data in 10 minutes, where and when you need it





### Why is AusSpec a great strategic fit?



- aiSIRIS is a unique industry leading low-touch SaaS product with high barriers to entry
- As a SaaS product, aiSIRIS delivers premium gross margins consistent with IMDEX's strategy
- aiSIRIS is a proven product ready to be scaled via IMDEX's global distribution network

AusSpec co-founder Dr Sasha Pontual is the world-leading spectral mineralogy expert who has built an extensive spectral library over the past five years. Dr Pontual and other AusSpec personnel will join the IMDEX team

- AusSpec enhances IMDEX's rock knowledge offering with spectral mineralogy and Al technologies
- aiSIRIS complements IMDEX's existing
  In-Field GeoAnalysis solution and
  integrates with IMDEX geochemistry
  analysis software (IMDEX ioGAS™)
- AusSpec has well-established relationships with major resource companies

### How was the transaction structured?



# Risk-share structure for future technology development

- A\$8.5m A\$3.0m in cash and A\$5.5m in IMDEX shares over a two year period
- Shares issued at the 10 day VWAP price of each ordinary IMDEX share
- Cash considerations funded from IMDEX's existing cash flows
- Components of the cash and equity considerations conditional on the delivery of next generation aiSIRIS-X and successfully contracting sites with new or existing clients
- In line with capital management and investment framework:
  - Does not place any pressure on the strength of the balance sheet.
  - Allows continuation of a sustainable dividend policy, while continuing to invest in new technologies that have the potential to deliver substantial long-term earnings growth for shareholders.

	Cash	IMDEX Shares
1 July 2020	A\$1.0m	A\$5.0m
1 July 2021	A\$1.0m	-
1 July 2022	A\$1.0m	A\$0.5m
TOTAL	A\$3.0m	A\$5.5m



# ROCK KNOWLEDGE MINING & PRODUCTION

# How are we providing high resolution Rock Knowledge for precision mining?

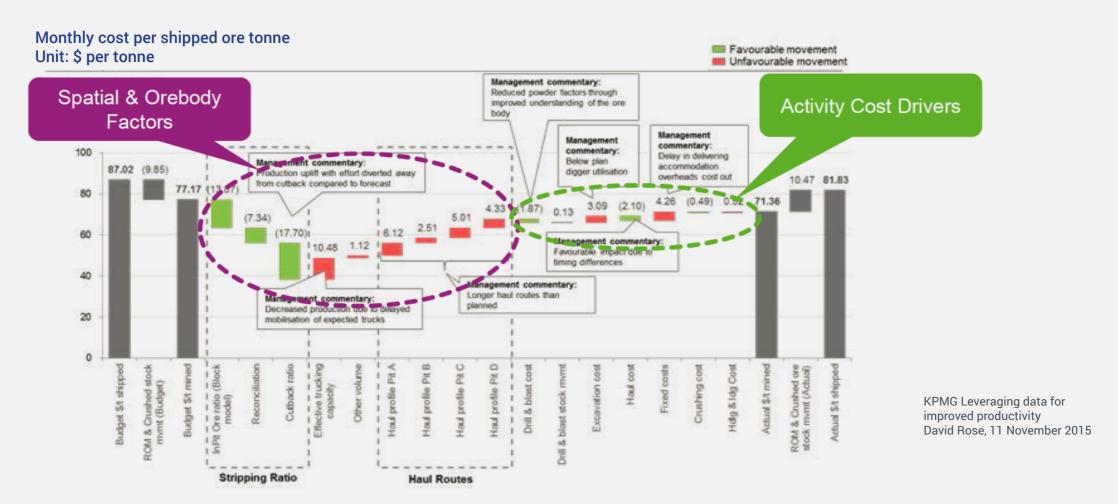




# Levers for productivity – IoT?

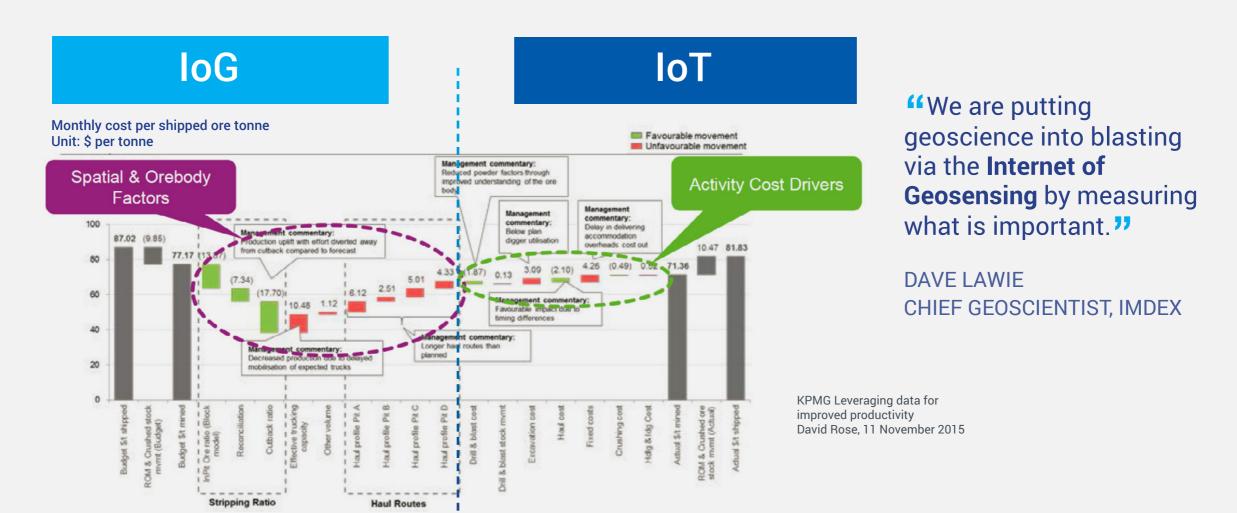


### The big leverage areas are typically related to the spatial and orebody factors



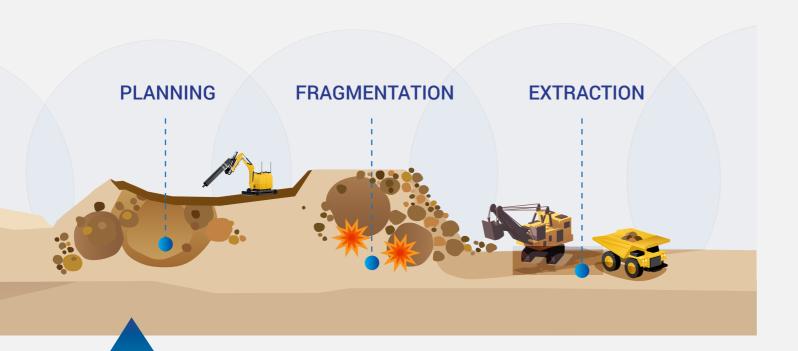
### Levers for productivity – IoG or IoT?





# How is IoG applied in mining for tactical decision making?





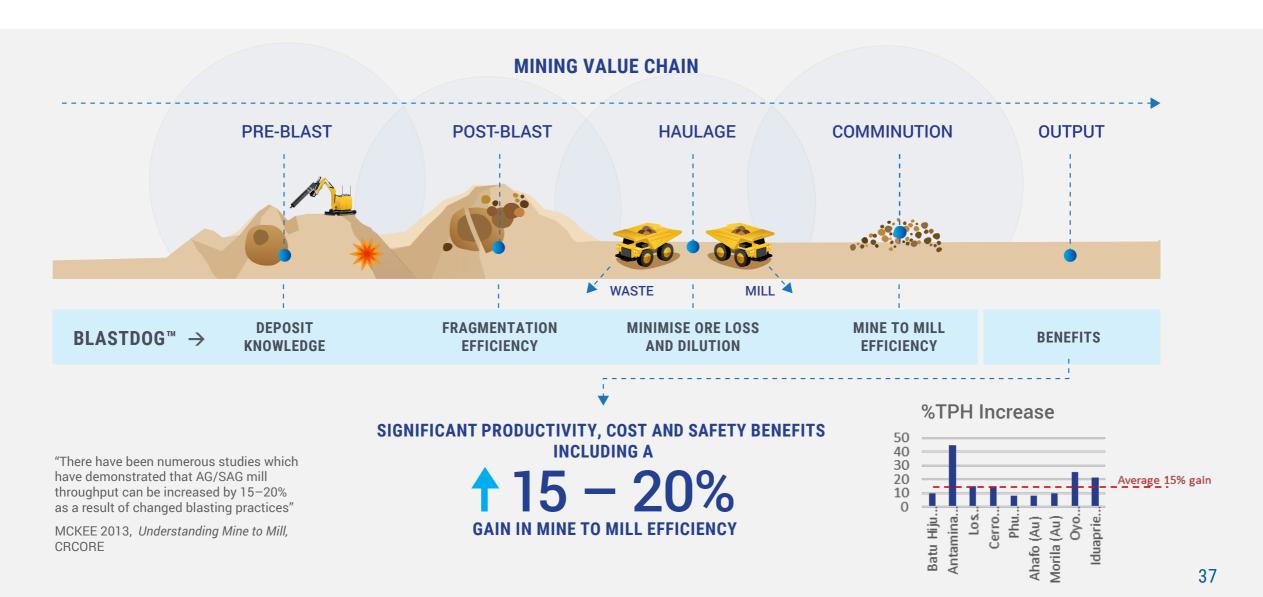
Last in-situ opportunity for rock knowledge & option analysis

"Every day around the world, engineers design blasts, and those blast outcomes impact as much as 80% of the Total Mine Processing Costs."

ANGELO LABRIOLA GLOBAL DIGITAL PRODUCT MANAGER ORICA

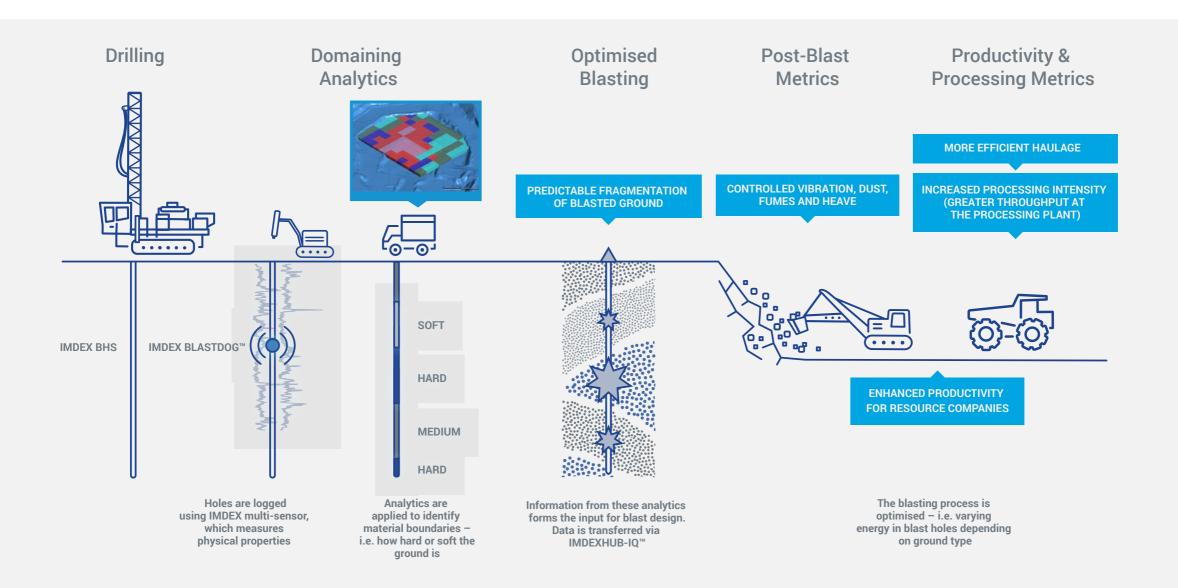
#### What are the big lever big benefits of IoG?





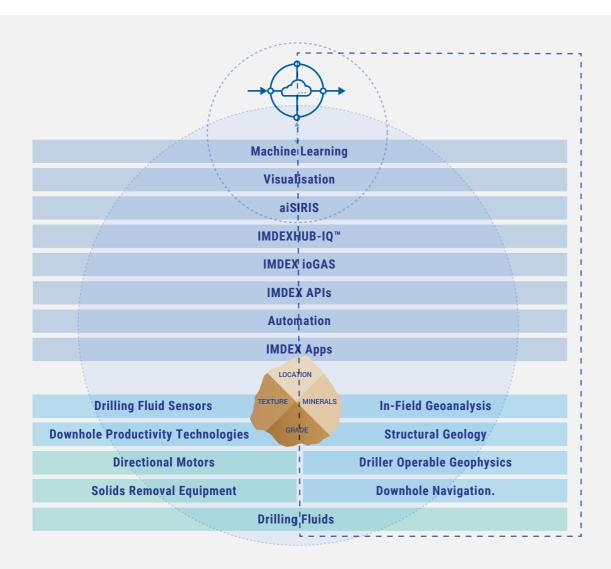
#### How does BLASTDOG™ provide rock knowledge?



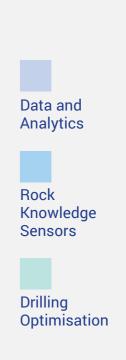


### Where does BLASTDOG™ fit in our integrated technology stack?





Rock Knowledge System



#### BLASTDOG™



## METS Ignited project - optimising blasting outcomes based on high-resolution 3D material models and material tracking in pit



#### **Client Benefits**

- Maximises revenue by increasing mine to mill efficiency
- Predictable fragmentation of blasted ground
- Greater throughput at the processing plant
- Less dilution
- Controlled vibration, dust, fumes and heave
- Enhances safety

#### **Progress Update**

- Set up two test sites near Brisbane
- Continuing to refine sensors and undertake further testing
- Strong progress on automated data integration and visualization
- COVID-19 accelerated demand



Teck



#### IMDEX BLASTDOG™ – where are we at?







#### **IMDEX AMC BHS™**

- STABLISES
  BLAST HOLES
- REDUCES COSTLY RE-DRILLS
- REDUCES DUST

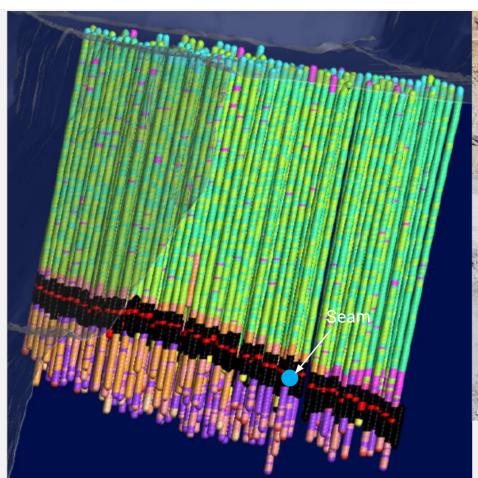
CURRENT TRIAL
WITH IMDEX
AMC BHS™

CURRENT TRIAL WITHOUT IMDEX AMC BHS™

IMDEX BLASTDOG™ IMDEX AMC BHS™ 41

### How are we automating material characterisation with BLASTDOG™?



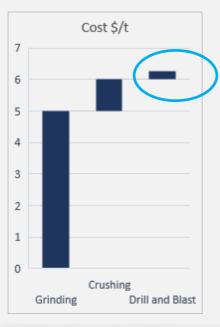




The output from the multiple sensors on the tool are combined and analysed in an automated manner to characterise material in a way that a single sensor cannot.

### What are the economic benefits of optimised fragmentation?

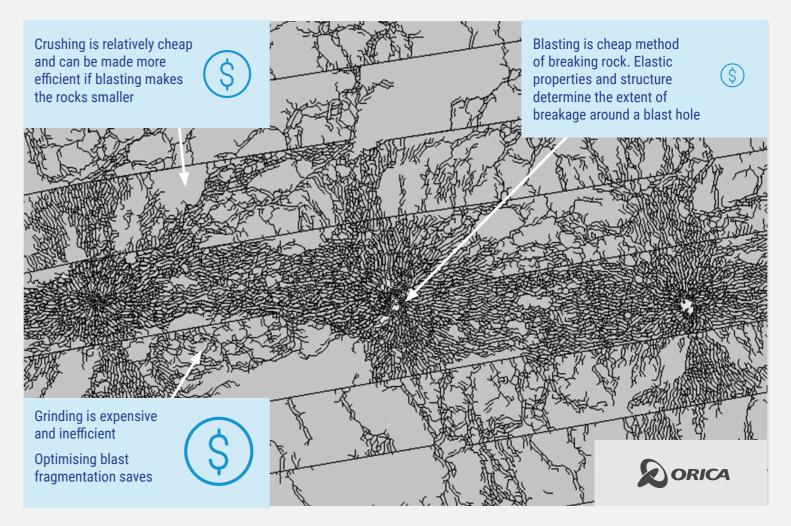




Spend more here and get it right – cater for the variability

Table 2. Mine to Mill case studies: 2003-2016.

Mine site	Metals produced	Country	Product increase (%)
Batu Hiju	Cu	Indonesia	10-15
Antamina	Cu	Peru	45-60
Los Bronces	Cu	Chile	15-20
Cerro Corona	Au	Peru	15 (narcore), 6 (overall)
Phu Kham	Cu	Laos	8
Ahafo	Au	Ghana	8
Morila	Au	Mali	10
Oyo Tolgoi	Cu	Mongolia	25
Iduapriem	Au	Ghana	21-32



The Internet of Geosensing - is there clarity regarding your ore body?





High-fidelity spatially dense data to unlock precision mining

### What is the value of avoiding loss and extending gains?

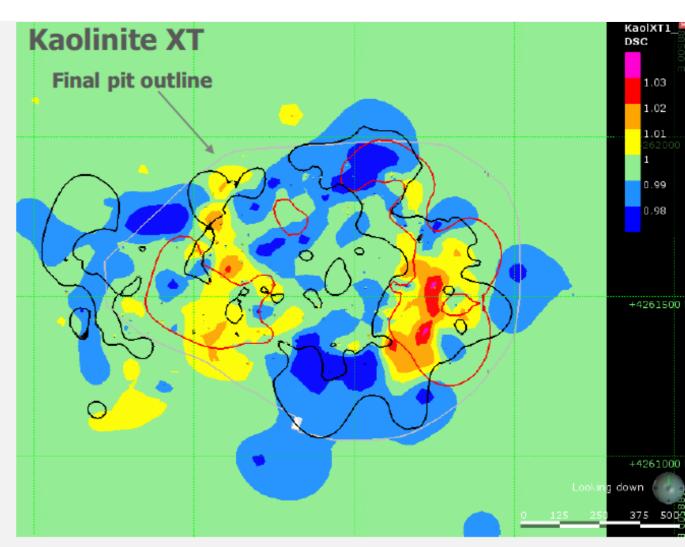


"The primary driver of poor resource company performance is asset impairment, from exploration through to operations.

Technical issues are a key causation of asset impairment.

These arise due to poor risk management due to insufficient Rock Knowledge / Ore Body Knowledge — the size of these losses/impairments provides a strong case for placing a high value on having the right information at the right time."

DAVE LAWIE CHIEF GEOSCIENTIST, IMDEX





# DIGITAL TRANSFORMATION & NEW WAYS OF WORKING

### What are our new ways of working for the long-term?





Demand for IMDEXHUB-IQ™ cloud-based technologies and software is increasing



Solutions support clients to work remotely, efficiently, securely and safely – key components of IMDEX's value proposition



24/7 support via Customer Care Portal



Establishing new efficient ways of working – internally and with clients – beneficial for the long-term



Training via online learning platform IMDEX Academy



Lowering cost to manage business – gross and net margin improvement



#### **SUMMARY**

### How are we a stronger more resilient business today?





More sophisticated product portfolio - IMDEXHUB-IQ™ connected technologies and software



Increasing revenue from resource companies - directly and indirectly



Exciting pipeline of new technologies that enhance value and rock knowledge for clients



Increasing revenue from the production phase - less-cyclical



Digital transformation enabling new efficient ways of working for the long-term



Growing business at above industry rates

### How are we delivering attractive returns in the medium and long-term?





Strong balance sheet and platform to delivery recurring revenue Strong cash flow from operations



Compelling opportunities for revenue and earnings growth – core business and market extension



Market leading patent protected technologies that act as a barrier to entry and position business for further growth



Established global company

– ability to leverage extensive
client network and achieve
economies of scale



Expanding market share, driven by an unrivalled range of technologies and the benefits of being the first mover to cloud-enabled instruments

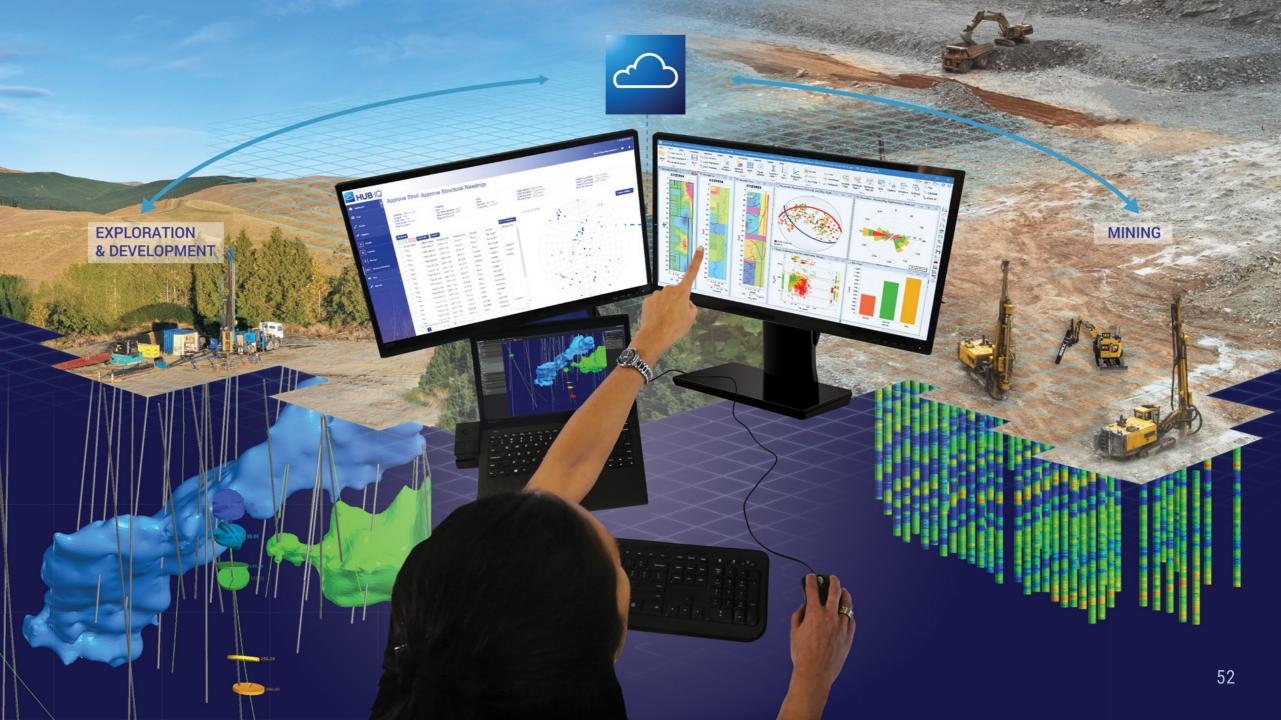


Strong leadership team

– successful track record of
developing and commercialising
technologies in all market
conditions



Q&A



### Thank you

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