# IMDEX FY20 Results Presentation

17 AUGUST 2020

PAUL HOUSE - CHIEF EXECUTIVE OFFICER
PAUL EVANS - CHIEF FINANCIAL OFFICER & COMPANY SECRETARY

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# We are a leading global Mining-Tech company.



We develop drilling optimisation products and cloud-connected sensors to provide real-time rock knowledge and quality data.

Together they enhance decision making and sustainable operations across the mining value chain – from the drill rig to the core farm and processing plant.

## A leading global Mining-Tech company



Outperforming minerals industry market growth

Investing in core and exciting new technologies

Sustainable dividend policy

Compelling opportunities for sustainable revenue and earnings growth

**4 YEAR REVENUE CAGR** 

13.0%

**4 YEAR EBITDA CAGR** 

24.0%

**FY20 EBITDA MARGIN** 

23.3%

**INCLUDING AASB16** 

BALANCE SHEET – STRONG NET CASH POSITION

\$32.2m

**UP 38% ON PCP AS AT 30 JUNE 2020** 

STRONG MARKET PRESENCE ON

70%
OF MINERAL
PROJECTS GLOBALLY

SALES IN > 100 COUNTRIES MINING VALUE CHAIN –
ONLY COMPANY
WITH END-TO-END
TECHNOLOGY
STACK

IP PROTECTED TECHNOLOGIES

MARKET CAP

\$430.7m

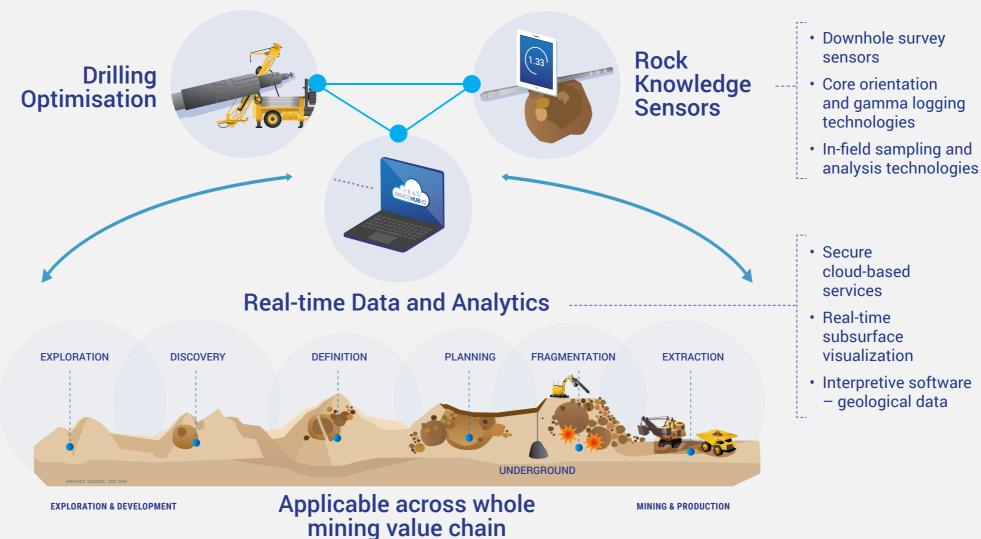
\$541.6m

**AS AT 14 AUGUST 2020** 

# How we provide real-time rock knowledge and quality data



- Drilling productivity and rig alignment technologies
- Automated and remote drilling fluid testing technologies
- Data collection and paperless reporting software



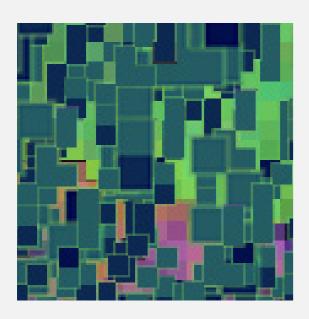
## Why real-time rock knowledge is important

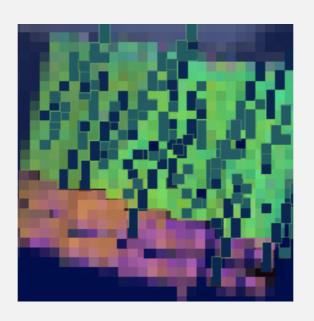


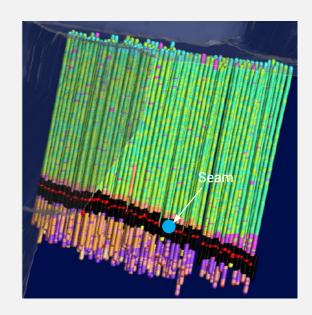
MANY \$1BN MINING
INVESTMENT DECISIONS ARE
MADE HAVING SAMPLED ONLY
1% OF 1% OF THE ORE BODY.

Rock knowledge is an understanding of location, texture, grade and mineralogy.

It answers the question where to drill next and how processing can be optimised. We enable the timely delivering of quality data, giving clarity on the nature of the rock to allow real-time decisions to be made, rather than having to wait weeks or months.







## **FY20 Highlights**



**FINANCIAL** 

#### **RECORD REVENUE**

FOR THE 9 MONTHS THROUGH TO MARCH

**FULL YEAR REVENUE** 

\$237.7m (FY19 \$243.7M)

**EBITDA** 

\$54.4m

MAINTAINED DIVIDEND NPAT PAYOUT RATIO OF 30%

ROBUST BALANCE SHEET WITH A STRONG NET CASH POSITION

\$32.2m - UP 38% ON FY19

#### **OPERATIONAL**

- Continued to strengthen quality of rental fleet.
   Average monthly rental rate up 8% on FY19
- Completed Flexidrill acquisition to support Drilling Optimisation offering and acquired AusSpec to enhance real-time rock knowledge with spectral mineralogy and AI technologies <sup>1</sup>
- Continued to progress automated data integration and visualisation for BLASTDOG™
- Digital transformation project realised benefits in core business and throughout COVID period
- Established ESG committee to enhance reporting and disclosure
- Achieved ISO 27001 certification for Information Security Management
- Successfully navigated COVID-19 impact and restrictions to date
- Seamless transition to new CEO to drive consistent growth strategy
- Encouraging start to FY21. Improving rental fleet numbers and continued strong industry fundamentals underpinning growth

<sup>1.</sup> Completed 22 July 2020

#### **FY20 FINANCIAL REVIEW**



PAUL EVANS
IMDEX CFO & COMPANY SECRETARY

# **Key Metrics**



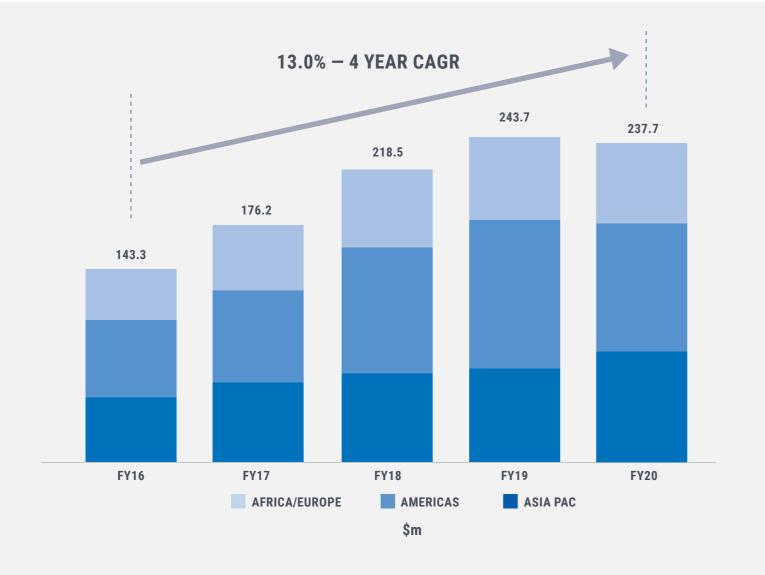
\$m	FY20	FY20	FY19	
	Including AASB 16	Excluding AASB16	Excluding AASB16	VAR
Revenue	237.7	237.7	243.7	-2%
EBITDA (excl \$3.6m gain on VES sale)	54.4	48.0	52.3	-9%
EBITDA margin %	23.3	20.2	20.1	-
NPBT	29.1	30.7	37.4	-18%
NPAT	21.8	22.9	27.6	-17%
EPS (cents)	5.64	5.94	7.37	-19%
Operating Cash Flow	52.4	46.0	35.2	31%
Net Assets (as at 30 June)	221.6	226.6	220.0	3%
Net Cash (as at 30 June) <sup>1</sup>	32.2	32.2	23.3	38%
Full year dividend (cents) <sup>2</sup>	1.7	1.7	2.2	-23%

<sup>&</sup>lt;sup>1.</sup> Excluding lease liability of \$41.5m

<sup>&</sup>lt;sup>2.</sup> FY20 NPAT payout ratio 30%

#### Revenue by Region

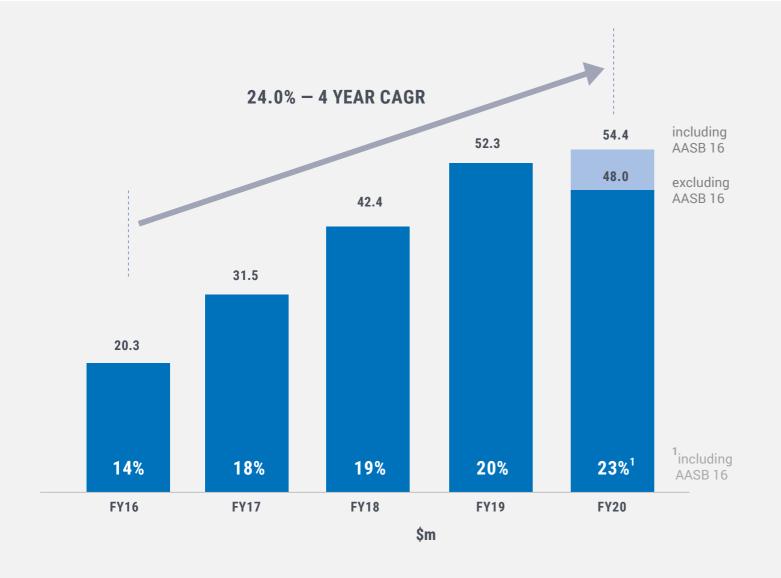




- Record revenue for the 9 months through to March
- 4Q20 revenue impacted by COVID-19
- COVID-19 business disruption stabilised late April
- Continued to strengthen quality of rental fleet. Average monthly rental rate up 8% on FY19
- Encouraging start to FY21.
   Improving rental fleet numbers and continued strong industry fundamentals

#### EBITDA & EBITDA Margin %

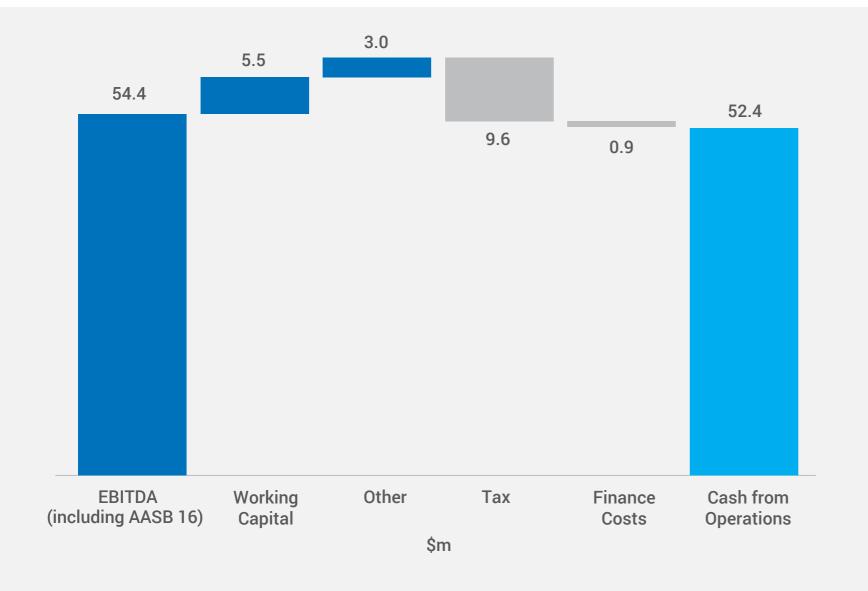




- Sustained investment in R&D in line with growth strategy
- Benefited from digital transformation
- Ongoing focus on streamlining operations and managing costs

#### **Reconciliation of EBITDA**





STRONG
EBITDA
CONVERSION
TO OPERATING
CASHFLOW
UP 31%
ON FY19

#### **Balance Sheet**



\$m	30 JUNE 2020	30 JUNE 2019	
Cash	38.3	29.5	
Receivables	43.5	54.7	
Inventory	41.2	37.1	
Fixed assets <sup>1</sup>	79.6	39.4	
Intangibles <sup>2</sup>	83.6	59.5	
Other assets / deferred tax	31.9	39.0	
TOTAL ASSETS	318.1	259.2	
Payables	26.9	25.3	
Borrowings	6.1	6.3	
Other liabilities, provisions and current tax <sup>3</sup>	63.5	7.6	
TOTAL EQUITY	221.6	220.0	
ROE ROCE	10% 12%	12% 15%	

<sup>&</sup>lt;sup>1.</sup> Includes Lease assets of \$36.5m. <sup>2</sup> Intangible balance includes \$25.5m of Flexidrill IP.



INTERIM FULLY-FRANKED DIVIDEND OF 1.0 CPS

SPECIAL FULLY-FRANKED DIVIDEND OF 2.0 CPS FOLLOWING SALE OF VES

FINAL FULLY-FRANKED DIVIDEND OF 0.7 CPS

CONTINUED INVESTMENT IN LEADING TECHNOLOGIES TO DRIVE FUTURE GROWTH

<sup>&</sup>lt;sup>3</sup>. Includes lease liabilities of \$45.1m and deferred consideration for the purchase of Flexidrill of \$14.7m.

#### **ESG**



#### **FY20 ACHIEVEMENTS**

**Established ESG Committee** 

Undertook climate change gap analysis based on TCFD recommendations

Established pathway to producing Sustainability Report referencing GRI Standards

"IMDEX is proud of its role in improving the ESG position of its clients within the mining industry. We are committed to both our disclosure of ESG related risks and opportunities. We continue to support the sustainability of our clients' operations."

PAUL HOUSE - IMDEX CEO

#### SUPPORTING POLICIES AND DOCUMENTS

- Anti-Bribery & Anti-Corruption Policy
- Audit Risk and Compliance Committee Charter
- Board Charter
- Compliance Framework
- Continuous Disclosure Policy
- Corporate Governance Statement
- Procedure for Evaluation of the Board Committees and Directors
- Remuneration Policy

- Remuneration and Nomination Committee Charter
- Diversity Policy
- Risk Management Policy
- Securities Trading Policy
- Shareholder Communications Policy
- Speak-Up Policy
- Supplier Code of Conduct



#### **UPDATE ON OPERATIONS**

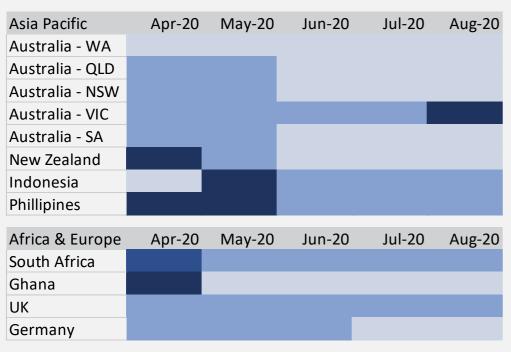


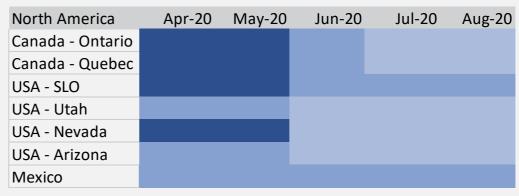
PAUL HOUSE IMDEX CEO

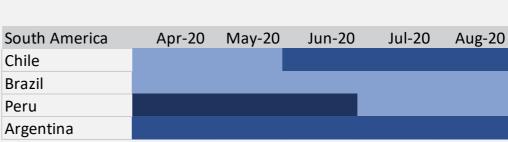
#### Our Market and the Impact of COVID-19



#### **Evolution of COVID-19 Government Mandated Restrictions on Mining Regions**







# No Lockdown (regulated) Soft Lockdown (exempted) Hard Lockdown (not exempted)

#### **Key risks**

- Government mandated restrictions impacting exploration and mining
- Company policy of clients
- Response to secondary infections
- Underlying mining industry fundamentals

#### **Key Opportunities**

- · Clients and employees embraced new ways of working
- Increasing demand for connected and automated technologies

#### **UPDATE ON GROWTH**



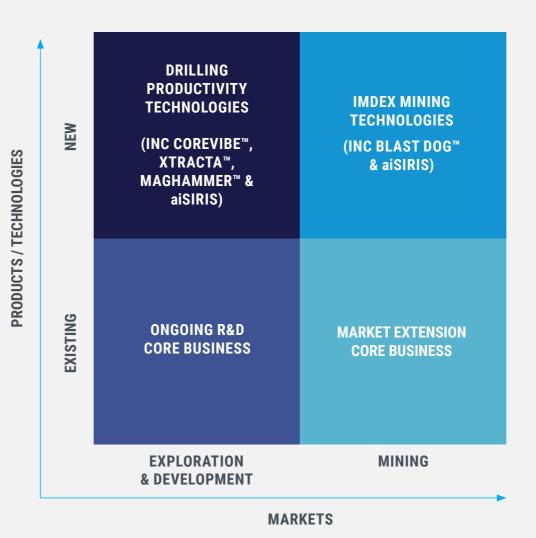
PAUL HOUSE IMDEX CEO

#### **Consistent Growth Strategy**



Growing our core business by enhancing technical leadership, technical integration and increasing share of client spend

Further extension into larger adjacent mining market to build less cyclical revenue



Three pathways to growth



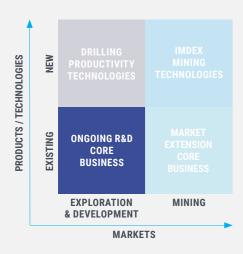
Product offering includes:

- Drilling Optimisation
- Rock Knowledge Sensors Data &
- Analytics

Together they provide real-time rock knowledge and quality data

## **Ongoing R&D to Expand Core Business**





58% OF TOP 100

CLIENTS ARE CONNECTED TO IMDEXHUB-IQ™ UP FROM 49 AT JUNE 19

70% OF TOP 100 CLIENTS

**UTILISE 3 OR MORE PRODUCTS** 

IMDEXHUB-IQ™ CONNECTED CLIENTS GENERATE

60% MORE REVENUE

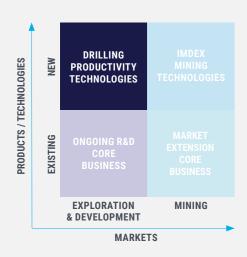
FOR IMDEX THAN NON-CONNECTED CLIENTS

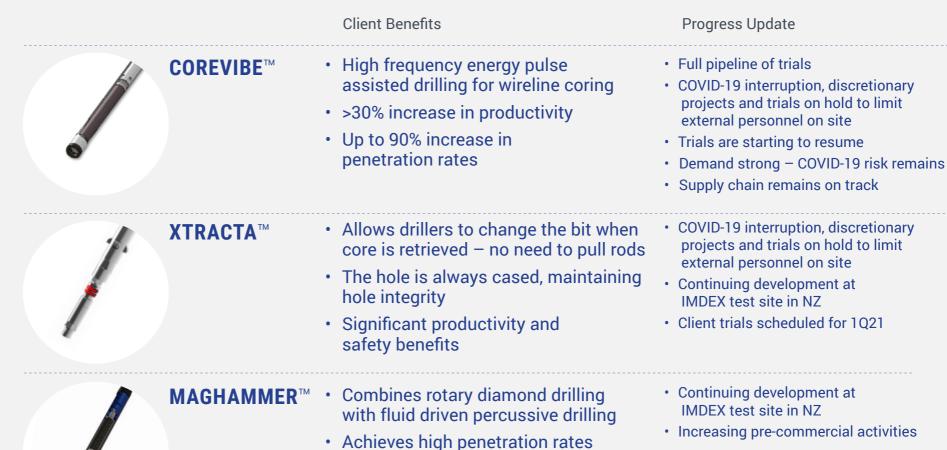
ROBUST IP STRATEGY TO PROTECT INVESTMENT IN R&D



# **Premium Drilling Optimisation Technologies**





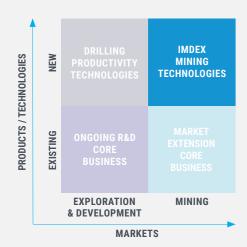


compared to conventional coring

 Significant safety, cost and environmental benefits

## IMDEX Mining Technologies - BLASTDOG™







# METS Ignited project - optimising blasting outcomes based on high-resolution 3D material models and material tracking in pit

#### **Client Benefits**

- Maximises revenue by increasing mine to mill efficiency
- Predictable fragmentation of blasted ground
- Greater throughput at the processing plant
- Less dilution
- Controlled vibration, dust, fumes and heave
- Enhances safety

#### **Progress Update**

- Set up two IMDEX test sites near Brisbane due to COVID-19 restrictions
- Continuing to refine sensors and undertake further testing
- Strong progress on automated data integration and visualization
- COVID-19 accelerated demand







#### Strategic Acquisition – AusSpec



- AusSpec enhances IMDEX's rock knowledge offering with spectral mineralogy and AI technologies
- aiSIRIS is a unique industry leading low-touch SaaS product with high barriers to entry
- As a SaaS product, aiSIRIS delivers premium gross margins consistent with IMDEX's strategy
- aiSIRIS is a proven product ready to be scaled via IMDEX's global distribution network

- AusSpec co-founder Dr Sasha Pontual is the world-leading spectral mineralogy expert. Dr Pontual and AusSpec personnel joined the IMDEX team.
- aiSIRIS technology utilises human trained AI built from a library of >2m spectral images
- aiSIRIS complements IMDEX's existing In-Field GeoAnalysis solution and integrates with IMDEX geochemistry analysis software (IMDEX ioGAS™)
- AusSpec has well-established relationships with major resource companies

#### **OUTLOOK & KEY POINTS**



PAUL HOUSE IMDEX CEO

#### **Positive Growth Outlook**



#### Solid underlying industry fundamentals remain



Major and intermediate resource companies – strong balance sheets and focused on replacing reserves



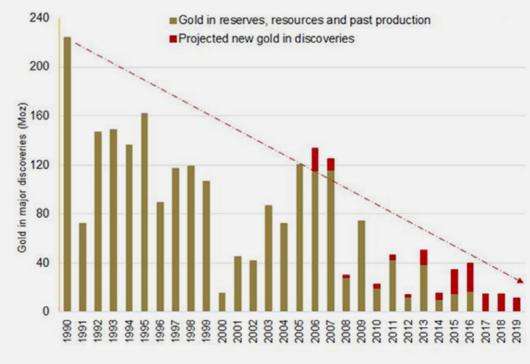
New discoveries under cover and at depth – more drilling and the need to shorten development times



Resource companies embracing technologies to find new ways of working



Strength of commodity prices underpinned by government stimulus and long-term multi-sector demand



SOURCE: S&P GLOBAL

The gold industry must invest \$54bn in new production by 2025 on greenfield (new) projects and mine restarts over the next five years to maintain production at current levels, Wood Mackenzie reports. <a href="mailto:stockhead.com.au">stockhead.com.au</a>

#### Positioned to Deliver Attractive Returns





Strong balance sheet and position to deliver recurring revenue

Strong cash flow from operations



Compelling opportunities for long-term revenue and earnings growth for core business and market extension



Market leading patent protected technologies that act as a barrier to entry and position business for further growth



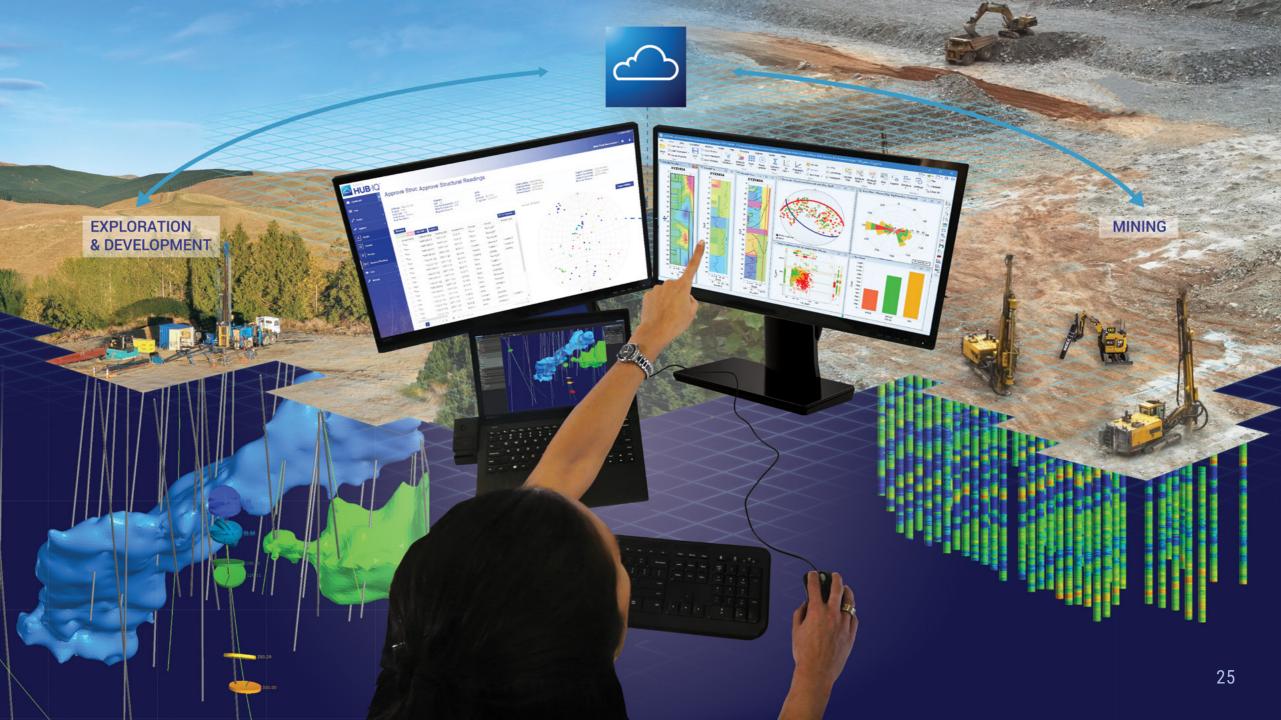
Established global company with ability to leverage extensive client network and achieve economies of scale



Expanding market share, driven by an unrivalled range of technologies and the benefits of being the first mover to cloud-enabled instruments



Strong leadership team with a successful track record of developing and commercialising technologies



# Thank you

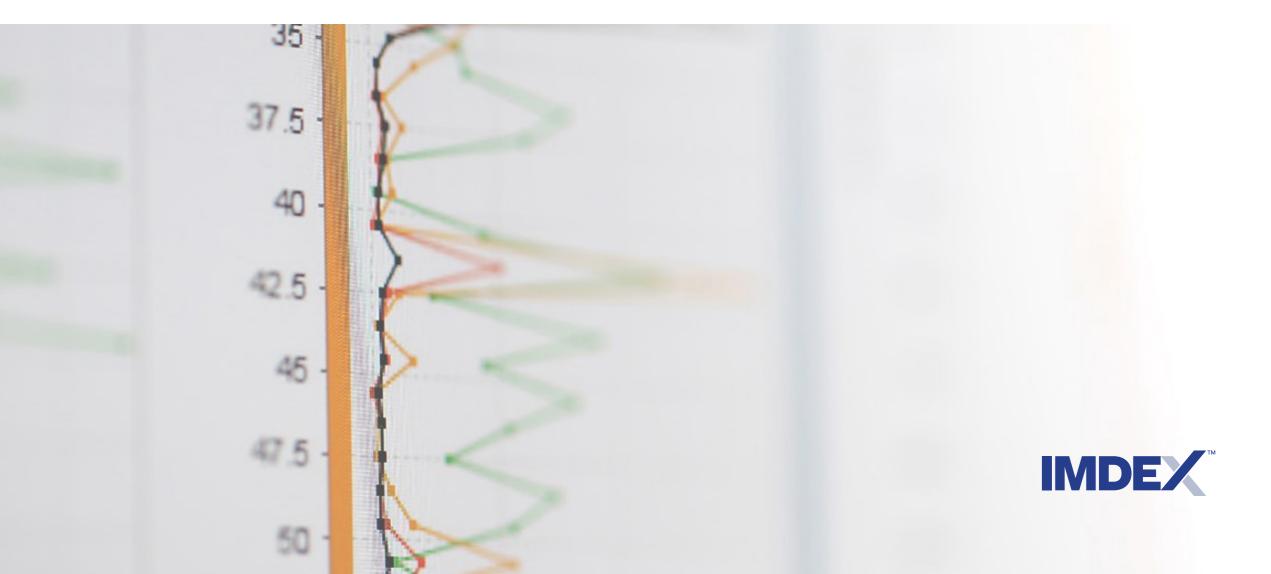
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FOR FURTHER INFORMATION PLEASE CONTACT:

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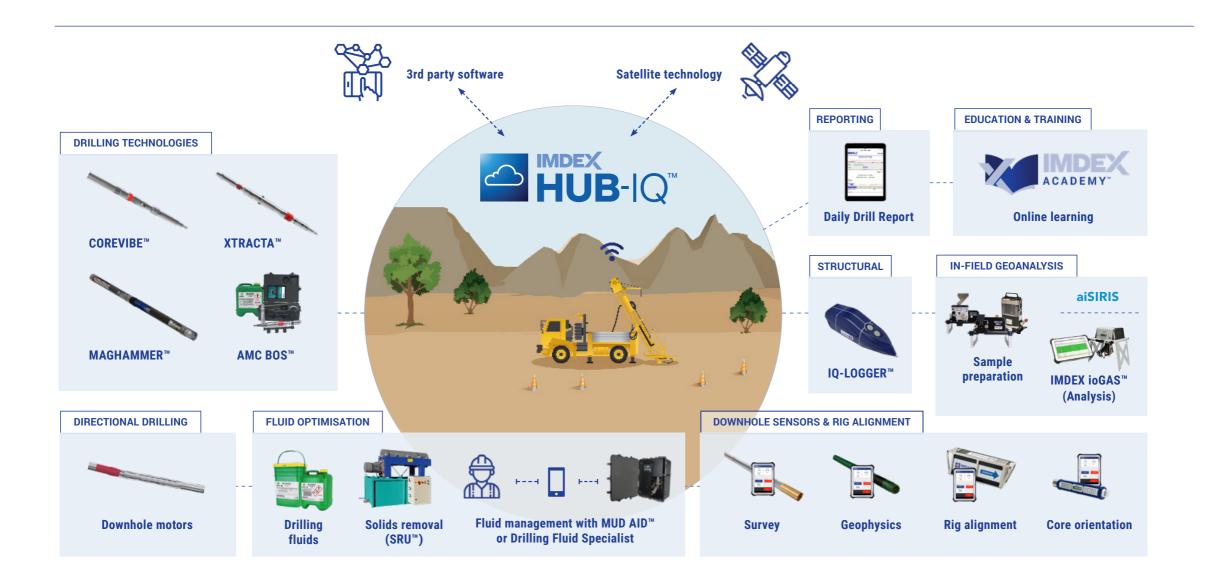


# Appendices



# **Our Optimised Drill Site**





# **Company Snapshot**



#### **CORPORATE INFORMATION AT 30 JUNE 2020**

ASX listed		IMD
Share price	\$	1.11
Issued shares	m	388.1
Market cap	\$m	430.7

#### **SHARE PRICE - 12 MONTH TREND**



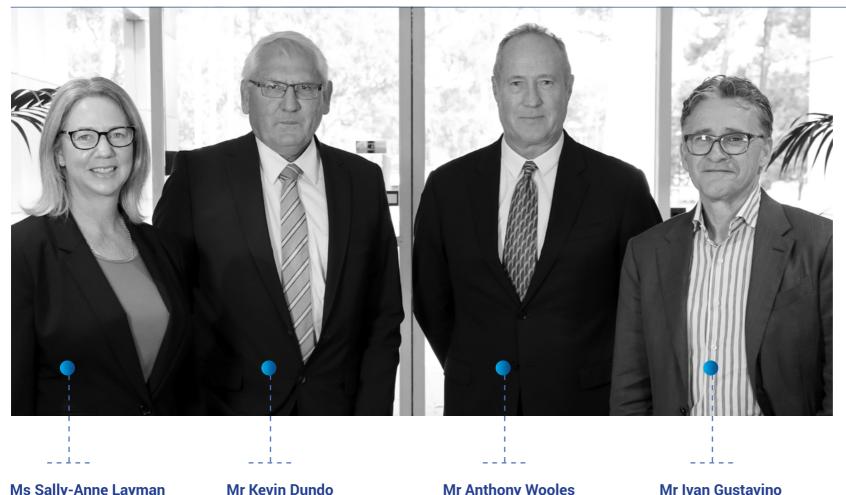
#### SHARE REGISTER ANALYSIS OF TOP 50 SHAREHOLDERS AS AT 24 JULY 2020

Institutions	69.07%
Employees, directors & company related parties	2.51%
Private shareholders	5.05%
Brokers & banks	16.80%

LARGEST SHAREHOLDERS AS AT 24 JULY 2020	SHARES (m)	%
Morgan Stanley Securities - Australia	37.95	9.78
L1 Capital	31.50	8.12
Fidelity Investments - US	29.31	7.55
Yarra Capital Management	28.19	7.27

#### **IMDEX Board**





Committed to driving sustainable growth

Ms Sally-Anne Layman
Non-Executive Director

Mr Kevin Dundo Non-Executive Director Mr Anthony Wooles
Non-Executive Chairman

Mr Ivan Gustavino
Non-Executive Director

# **Executive Leadership Team**





Paul House

CEO

Secretary

Paul Evans
CFO & Company



Shaun Southwell
Chief Operating
Officer



Mathew Regan Chief Corporate Shared Services



Michelle Carey
Global Manager – IMDEX
Product Development



Dave Lawie
Chief Geoscientist / Chief
Technologist - Mining Solutions



Tim Price
General Manager – IMDEX
Product Research



Kylie Panckhurst
IMDEX Acting
General Counsel



Kiah Grafton Head of Global Human Resources



Derek Loughlin Global Business Development Director

#### **Established Global Business**



