# IMDEX Annual General Meeting 2020 Financial Year

15 OCTOBER 2020

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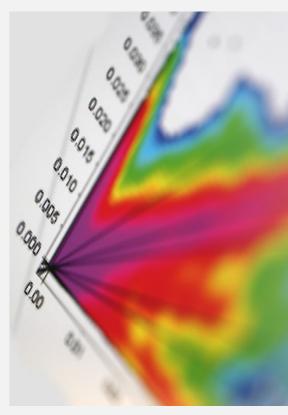


#### FY20 AGM



## Agenda

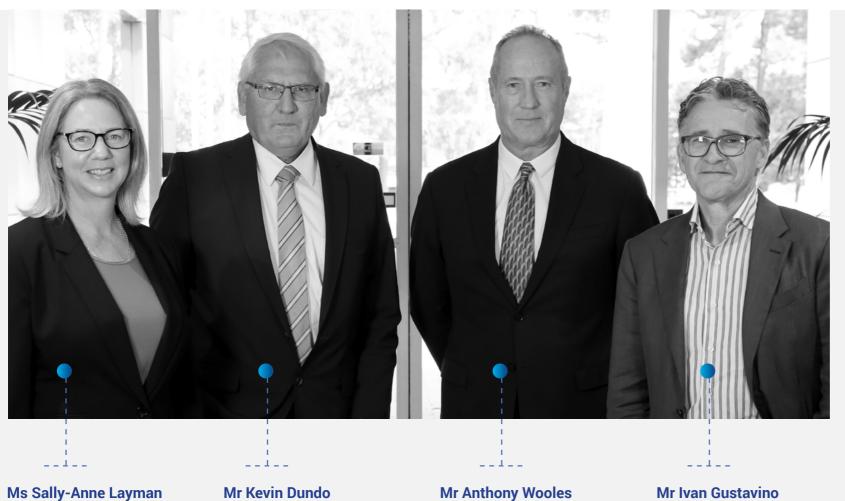
- CHAIRMAN'S ADDRESS
- RESOLUTIONS & VOTING
- CLOSE OF 2020 ANNUAL GENERAL MEETING
- CEO ADDRESS
- REFRESHMENTS





# Welcome - Introducing our Board of Directors





**Committed** to driving sustainable growth

Non-Executive Director

Non-Executive Director

Non-Executive Chairman

Non-Executive Director



# CHAIRMAN'S ADDRESS ANTHONY WOOLES

# We are a leading global Mining-Tech company.



We develop drilling optimisation products and cloud-connected sensors to provide real-time rock knowledge and quality data.

Together they enhance decision making and sustainable operations across the mining value chain – from the drill rig to the core farm and processing plant.

# **FY20 Highlights**



**FINANCIAL** 

## RECORD REVENUE

FOR THE 9 MONTHS THROUGH TO MARCH 2020

**FULL YEAR REVENUE** 

\$237.7m (FY19 \$243.7M)

**EBITDA** 

\$54.4m

MAINTAINED DIVIDEND NPAT PAYOUT RATIO OF 30%

ROBUST BALANCE SHEET WITH A STRONG NET CASH POSITION

\$32.2m - UP 38% on FY19

#### **OPERATIONAL**

- Continued to strengthen quality of rental fleet Average monthly rental rate up 8% on FY19
- Completed Flexidrill acquisition to support Drilling Optimisation offering
- Acquired AusSpec to enhance real-time rock knowledge with spectral mineralogy and AI technologies
- Continued to progress automated data integration and visualisation for BLASTDOG™
- Digital transformation project realised benefits in core business and throughout COVID period
- · Established ESG committee to enhance reporting and disclosure
- Achieved ISO 27001 certification for Information Security Management
- Successfully navigated COVID-19 impact and restrictions to date
- Seamless transition to new CEO to drive consistent growth strategy
- Encouraging start to FY21. Improving rental fleet numbers and continued strong industry fundamentals underpinning growth

<sup>&</sup>lt;sup>1</sup> Completed 22 July 2020

#### **FY21 Priorities**





ONGOING ENHANCEMENT OF SAFETY PERFORMANCE



STRONG CORPORATE GOVERNANCE



**CAPITAL MANAGEMENT** 



DRIVING GROWTH STRATEGY VIA ABC\*







## **RESOLUTIONS & VOTING**

# Adjournment of Annual General Meeting for Polling





# CEO ADDRESS PAUL HOUSE

## **Consistent Growth Strategy**

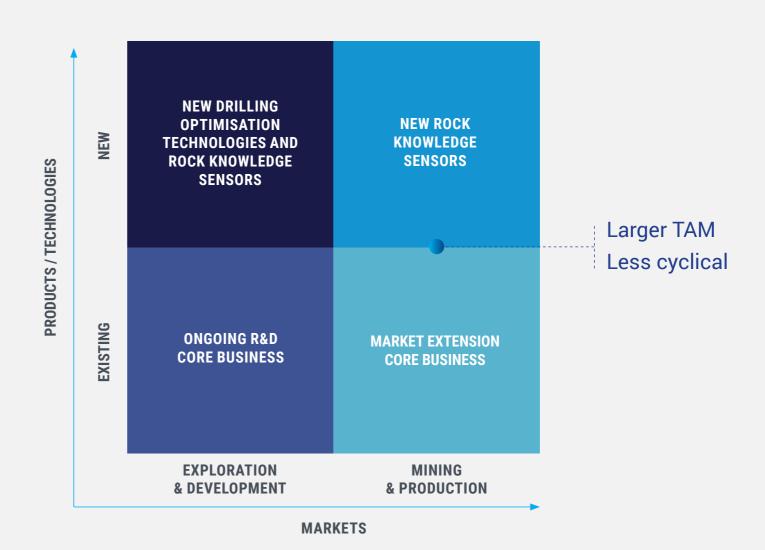


Growing core business by enhancing technical leadership and embedding value for clients

Further extension into the adjacent mining market

Three pathways to growth

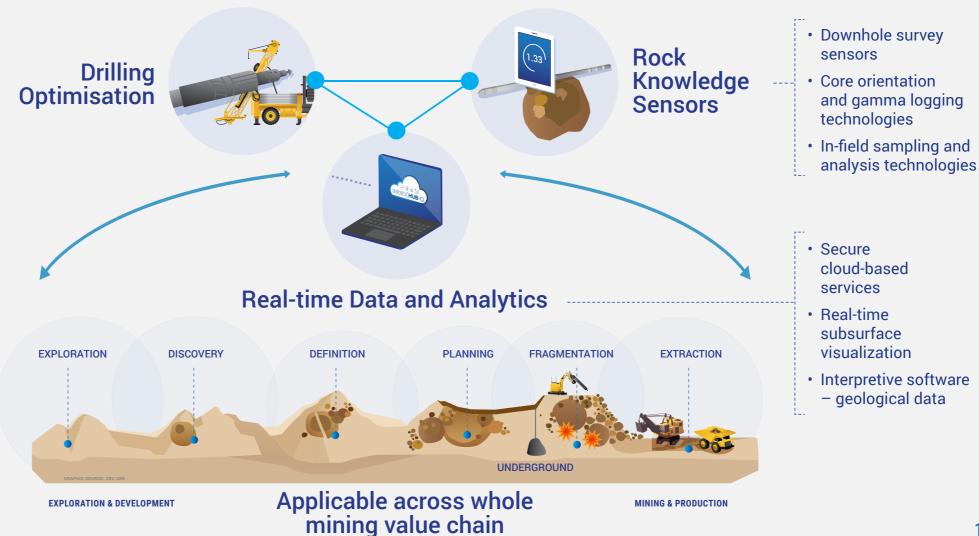




# How We Provide Real-time Rock Knowledge and Quality Data



- Drilling productivity and rig alignment technologies
- Automated and remote drilling fluid testing technologies
- Data collection and paperless reporting software



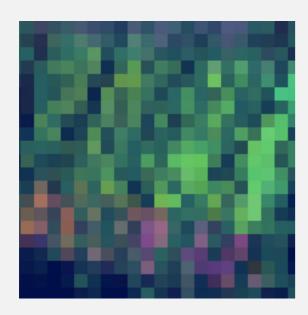
## Why Real-time Rock Knowledge is Important

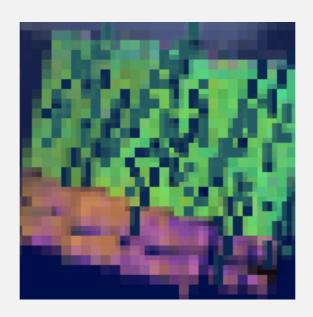


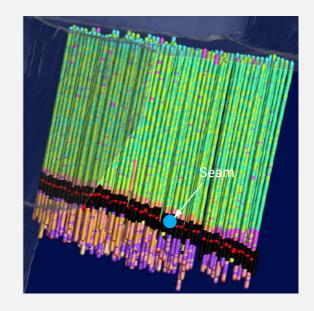
MANY \$BN MINING
INVESTMENT DECISIONS ARE
MADE HAVING SAMPLED ONLY
1% OF 1% OF THE ORE BODY.

Rock knowledge is an understanding of location, texture, grade and mineralogy.

It answers the question where to drill next and how processing can be optimised. We enable the timely delivery of quality data, giving clarity on the nature of the rock to allow real-time decisions to be made, rather than having to wait weeks or months.







## **Strong Core Business**





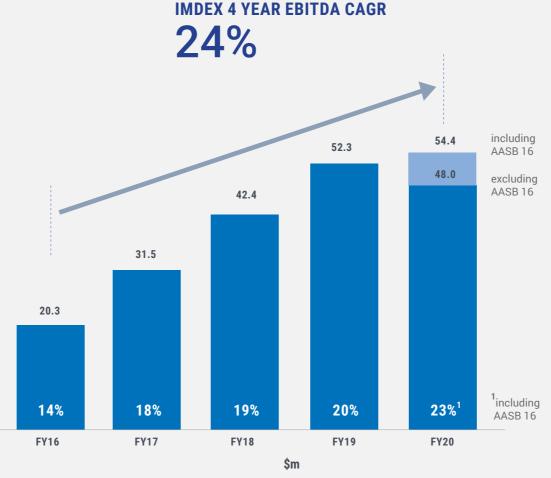
13%

(S&P EQUIVALENT CAGR 4.5%)

**EBITDA MARGIN** 

**EXPANSION** 

SUSTAINABLE DIVIDEND POLICY



70%
OF MINERAL DRILLING
PROJECTS GLOBALLY

OVER 100 COUNTRIES

WORLD-CLASS

R&D

AND GEOSCIENCE CAPABILITIES

EXPERIENCED LEADERSHIP TEAM

# **Key Metrics**



\$m	FY20	FY20	FY19	
	Including AASB 16	Excluding AASB16	Excluding AASB16	VAR
Revenue	237.7	237.7	243.7	-2%
EBITDA (excl \$3.6m gain on VES sale)	54.4	48.0	52.3	-9%
EBITDA margin %	23.3	20.2	20.1	-
NPBT	29.1	30.7	37.4	-18%
NPAT	21.8	22.9	27.6	-17%
EPS (cents)	5.64	5.94	7.37	-19%
Operating Cash Flow per share (cents) <sup>1</sup>	13.6	11.9	9.4	27%
Operating Cash Flow	52.4	46.0	35.2	31%
Net Assets (as at 30 June)	221.6	226.6	220.0	3%
Net Cash (as at 30 June) <sup>2</sup>	32.2	32.2	23.3	38%
Full year dividend (cents) <sup>3</sup>	1.7	1.7	2.2	-23%

<sup>&</sup>lt;sup>1.</sup> Cash flow from operations divided by weighted average number of shares

<sup>&</sup>lt;sup>2.</sup> Excluding lease liability of \$41.5m

<sup>&</sup>lt;sup>3.</sup> FY20 NPAT payout ratio 30%

#### **Balance Sheet**



\$m	30 JUNE 2020 30 JUNE 2019	
Cash	38.3	29.5
Receivables	43.5	54.7
Inventory	41.2	37.1
Fixed assets <sup>1</sup>	79.6	39.4
Intangibles <sup>2</sup>	83.6	59.5
Other assets / deferred tax	31.9	39.0
TOTAL ASSETS	318.1	259.2
Payables	26.9	25.3
Borrowings	6.1	6.3
Other liabilities, provisions and current tax <sup>3</sup>	63.5	7.6
TOTAL EQUITY	221.6	220.0
ROE ROCE	10% 12%	12% 15%

<sup>&</sup>lt;sup>1.</sup> Includes Lease assets of \$36.5m. <sup>2</sup> Intangible balance includes \$25.5m of Flexidrill IP.



#### **FY20 DIVIDENDS**

INTERIM 1H20	1c
SPECIAL	2c
FINAL FY20	0.7c
FULLY-FRANKED DIVIDENDS	
PER SHARE	3.7c

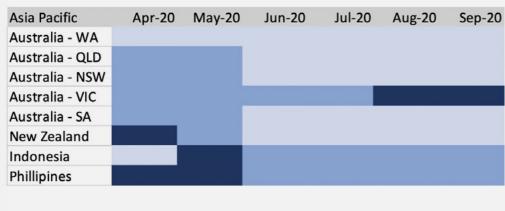
CONTINUED INVESTMENT IN LEADING TECHNOLOGIES TO DRIVE FUTURE GROWTH

<sup>&</sup>lt;sup>3</sup>. Includes lease liabilities of \$45.1m and deferred consideration for the purchase of Flexidrill of \$14.7m.

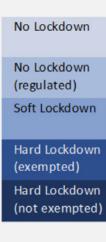
## Our Market and the Impact of COVID-19



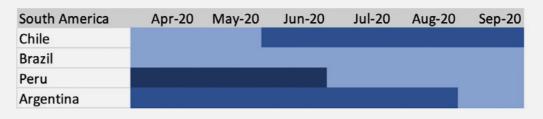
#### **Evolution of COVID-19 Government Mandated Restrictions on Mining Regions**







Africa & Europe	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20
South Africa						
Ghana						
UK						
Germany						



#### **Updated Key risks**

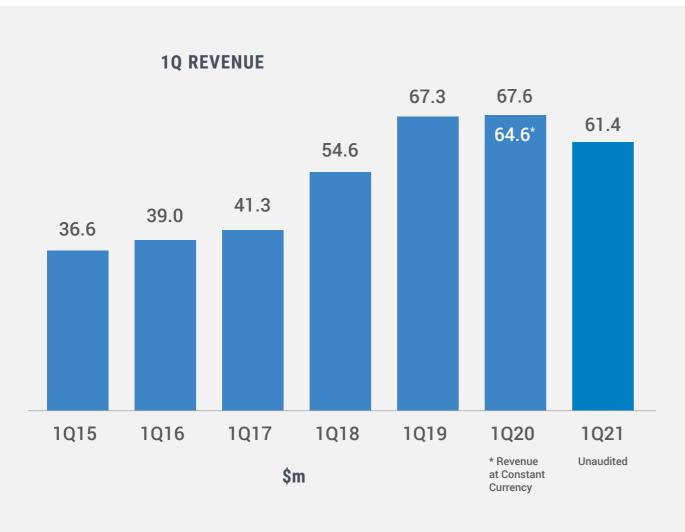
- Global COVID-19 cases are rising
- Government mandated restrictions impacting exploration and mining
- Corporate responses to secondary waves vary
- · Uncertainty around changes to travel
- Elections in various jurisdictions
- Investment in rigs and labour by drillers

#### **Key Opportunities**

- Clients and employees embraced new ways of working
- Increasing demand for connected and automated technologies

#### **An Encouraging Start to FY21**





**COVID-19 SEVERELY IMPACTED 4Q REVENUE** 

DISRUPTION TO BUSINESS STABILISED AT THE END OF APRIL 2020

STEADY RECOVERY FROM MAY 2020 WITH MONTH ON MONTH INCREASES

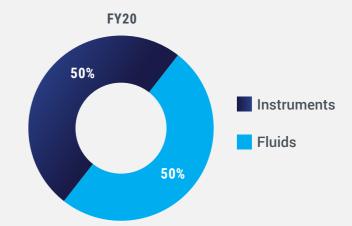
**1Q21 REVENUE 26% UP ON 4Q20** 

**MAINTAINING MARKET SHARE** 

INSTRUMENTS ON RENT AT A NEW RECORD HIGH

GREATER COVID IMPACT IN REGIONS WITH TRADITIONALLY HIGHER FLUID SALES





## What Our Clients Are Saying



I'm very optimistic about where the sector is going... drilling cutbacks came early on in the recent quarter and restarted by the end of the period.

While the revenue drop was severe... the **drilling sector was on track for a strong rebound** with metal prices, in particular gold, driving a resurgence in contracts. He likened the potential to the early 2000s, when a bull cycle in the mining sector began and lasted until about 2012.

MAJOR DRILLING MEDIA RELEASE 11 SEPTEMBER 2020

\*\*Rapid technological advances in AI, robotics and automation, analytics, and the Industrial Internet of Things are beginning to transform supply and demand dynamics in the energy and resources sector, and will raise productivity, increase energy efficiency and unlock value of \$900 billion to \$1.6 trillion by 2035.\*\*

Gased on current market conditions, commodity prices, current contracts, and strong opportunity pipeline, Mitchell Services expects FY21 Revenue and EBITDA to continue to grow. \*\*\*

MITCHELL SERVICES
FY20 RESULTS PRESENTATION

44 We anticipate strong demand for our services following the West African wet season in Q4. This is encouraging for Capital given our high gold sector exposure and established presence in the West African region.

...the mining business is seeing increased tendering activity, providing further optimism of higher activity levels in the second half and into 2021.

CAPITAL DRILLING AUGUST 2020

While all guidance is subject to further potential impacts from COVID-19, we expect to increase production at the majority of our operations in FY21.

SOUTH 32 20 AUGUST 2020

...our base case has the world economy rebounding solidly during the year. There will, however, be considerable variation at the country level....

We remain **positive** in our outlook for long-term global economic growth and commodity demand. Population growth and rising living standards are expected to drive demand for energy, metals and fertilisers for decades to come.

BHP 18 AUGUST 2020

## **How We Are Growing Our Core Business**



#### **Technology Leadership**

NEW INSTRUMENTS PROVIDE GREATER VALUE TO CLIENTS AND GENERATE

3 - 5x MORE REVENUE

ARPU UP 8% ON FY19

#### **Embedding Value**

70% OF TOP 100

**CLIENTS UTILISE 3 OR MORE PRODUCTS** 

**NUMBER OF IMDEXHUB-IQ™ CONNECTED INSTRUMENTS** 

**UP 18%** 

**FROM SEPTEMBER 2019** 

IMDEXHUB-IQ™ CONNECTED CLIENTS GENERATE

# 60% MORE REVENUE

FOR IMDEX THAN NON-CONNECTED CLIENTS

ACCELERATED IMDEX ACADEMY E-TRAINING AND CUSTOMER CARE PROGRAMS

SUPPORTING CLIENTS AND LOWERING THE COST OF MANAGING THE BUSINESS





#### **A GROWTH COMPANY**

## Strategic Technology Acquisition – AusSpec

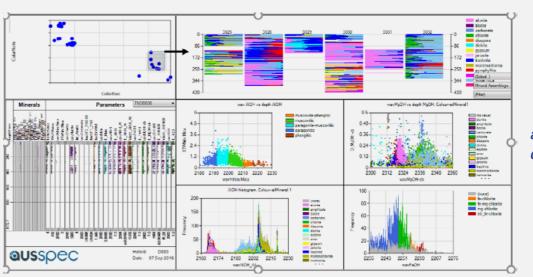


- AusSpec enhances IMDEX's rock knowledge offering with spectral mineralogy and AI technologies
- aiSIRIS is a proven product ready to be scaled via IMDEX's global distribution network
- AusSpec co-founder Dr Sasha Pontual is the world-leading spectral mineralogy expert. Dr Pontual and AusSpec personnel joined the IMDEX team.
- aiSIRIS technology utilises human trained AI built from a library of >2m spectral images
- AusSpec has well-established relationships with major resource companies

#### INTEGRATION PROGRESSING WELL

TIGHTENING INTEGRATION BETWEEN AISIRIS, IMDEXHUB-IQ™ AND IOGAS™

## RESOURCE ACCOUNT TEAM ESTABLISHED TO TAKE IMDEX TECHNOLOGIES DIRECTLY TO RESOURCE COMPANIES



aiSIRIS desktop

Capture data In-field sensor *QA* aiSIRIS desktop Cloud storage `IMDEXHUB-IQ™

Al interpretation aiSIRIS software

Visualisation ioGAS™and aiSIRIS desktop

## A Strong Pipeline of New Technologies



#### **ADDITIONAL REVENUE ANTICIPATED FROM FY22**

#### **DRILLING OPTIMISATION**

- Rescheduling COREVIBE™ client trials following COVID-19 disruption
- Focusing on sites with access for in-person training and support
- XTRACTA™ client trials in Canada and Queensland during 1Q21
- Clients requesting additional future trials
- Agreement with a tier 1 multinational mining company to fast-track MAGHAMMER™ development for commercial application at its sites
- Increasing demand for BLAST HOLE STABILIZER in Africa, South America and Australia

#### **ROCK KNOWLEDGE SENSORS**

- BLASTDOG™ client trials recommenced in Queensland
- Building prototype of next generation BLASTDOG™

#### **DATA & ANALYTICS**

- Upgraded IMDEXHUB-IQ<sup>™</sup> in 1Q21
- Released ioGAS™ 7.3 data analysis software



BLASTDOG™ will measure and infer petrophysical, elastic and inelastic rock proprieties that can be used to estimate mill crushing and grinding hardness and identify and track contrasting material types.

# Collaboration Wins Queensland Mining METS Innovation Award



IMDEX and UFR combine AI, robotics, automation, analytics and the Industry Internet of Geosensing to enhance the safety and productivity of logging blast holes.

44 A great innovation that shows the power of partnering. A robotics platform that is able to be exported makes a very commendable entry. \*\*\*

JUDGE SHARNA GLOVER





# POSITIVE INDUSTRY DRIVERS & OUTLOOK

## Industry Data — October 2020



#### **Bloomberg Data**

September capital raisings are up 24% YoY and 45% YoY since May.
May to September raising values are up 233% YoY

# S&P Global Market Intelligence Updated Estimates

The total annual global nonferrous exploration budget has fallen 11% YoY to \$8.7 billion from \$9.8 billion in 2019 This compares to \$21bn in 2012

Financings are trending above 2019 levels, and prices for copper and gold are well above where they started the year.

2021 budgets will see double-digit growth YoY, potentially in the 20% range, with gold the most likely target to lead exploration spending upward

#### **Increasing Demand and Diminishing Reserves**

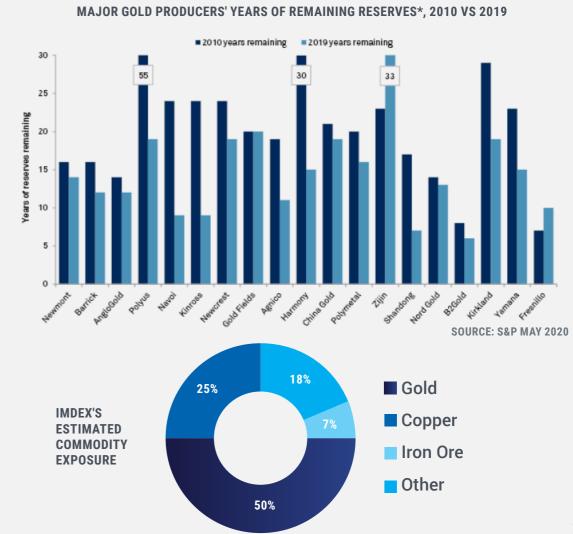


The gold industry must invest \$54bn in new production by 2025 on greenfield (new) projects and mine restarts over the next five years to maintain production at current levels

WOOD MACKENZIE REPORTS STOCKHEAD.COM.AU

Many industry experts expect that copper...will face a deficit position in the next few years, due to the continued production and high grading of mines, combined with the lack of exploration work conducted to replace reserves. New infrastructure plans... should accelerate the depletion of those reserves.

IAN ROSS CFO MAJOR DRILLING 8 SEPTEMBER 2020



## **Sustainable Operations**



The Company is committed to enhancing its disclosure relating to ESG related risks and opportunities

IMDEX has a wide range of solutions that enhance the sustainability of client operations

#### **SOLIDS REMOVAL UNITS**

- Enable a smaller site footprint
- Lower contamination and safety risks
- Reduce water usage by up to 70%
- New SMART SRUs include an IMDEXHUB-IQ<sup>™</sup> connected system for remote management

#### **BLASTDOG™ TECHNOLOGIES**

- Improve operational efficiencies to reduce energy consumption
- Enhance safety via automation



## **Strong 1Q21 Supports Positive Outlook for FY21**



- Month-on-month increases in revenue since May
- Rental fleet at new record high
- The outlook for Mining-Tech is stronger than it has ever been
- IMDEX is positioned to benefit from increasing demand for real-time ore body knowledge
- Multi-commodity demand in the short and medium term
- Clients are well funded and are focused on resuming sustained activity as soon as possible
- Strong fundamentals currently support a return to pre-COVID-19 position in FY21



#### Positioned to Deliver Attractive Returns





#### **STRONG CORE BUSINESS**

- Outperforming market growth
- Strong financial platform
- Sustainable dividend policy
- Established global presence
- World-class R&D and geoscience capabilities
- Experienced leadership team



#### A GROWTH COMPANY

- Strong pipeline of new technologies
- Ability to pursue strategic acquisitions
- Expansion into mining and production for less cyclical earnings



#### **POSTIVE INDUSTRY DRIVERS**

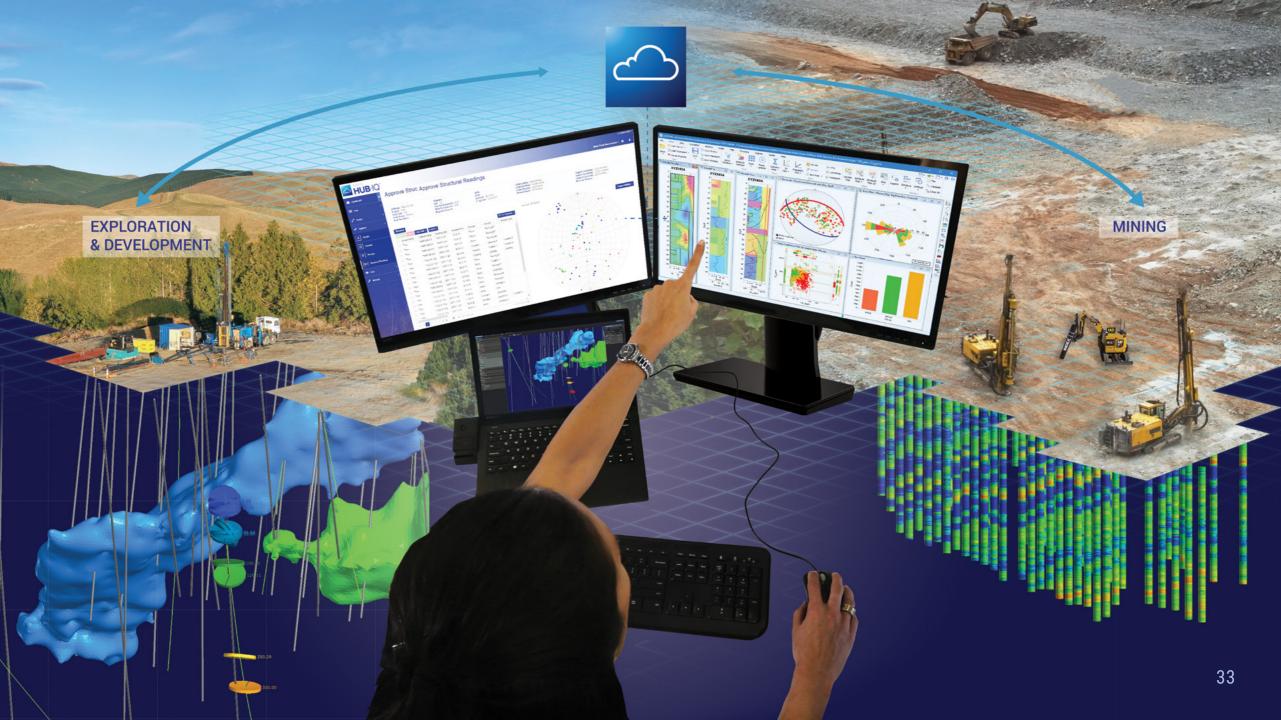
- Major and intermediate resource companies strong balance sheets and focused on replacing reserves
- New discoveries under cover and at depth more drilling and the need to shorten development times
- Resource companies embracing technologies to find new ways of working
- Strength of commodity prices underpinned by government stimulus and long-term multi-sector demand
- IMDEX solutions offer real value and sustainability of operations to clients



# **POLLING**

# Close of Annual General Meeting





# Thank you

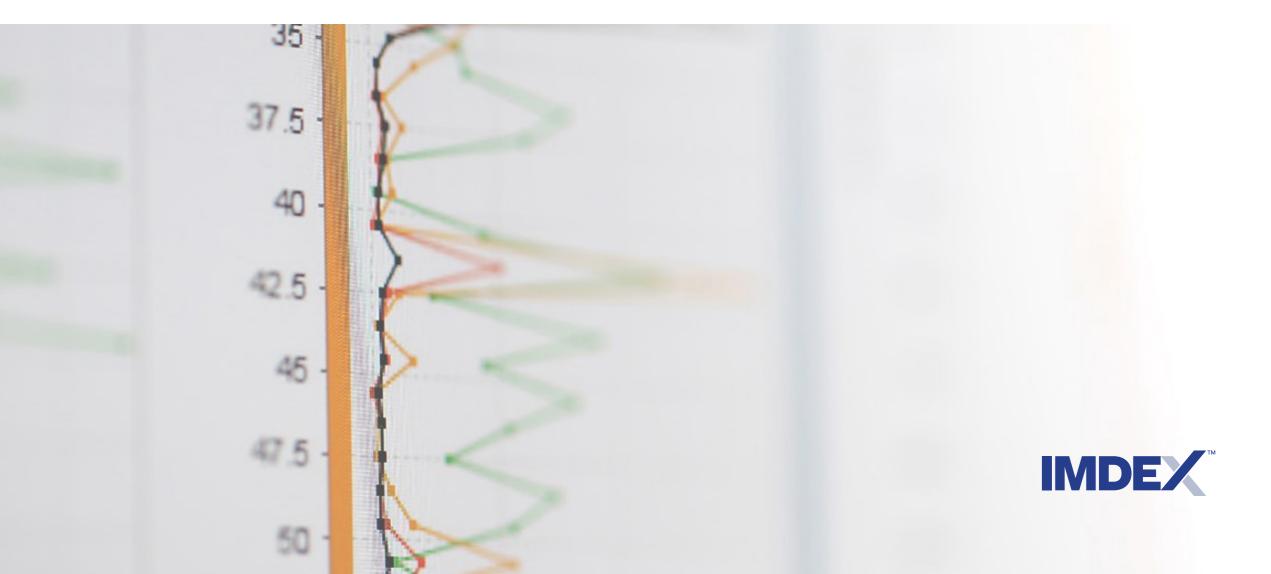
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FOR FURTHER INFORMATION PLEASE CONTACT:

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# Appendices



## **Executive Leadership Team**





Paul House CEO



Paul Evans CFO & Company Secretary



Shaun Southwell
Chief Operating
Officer



Mathew Regan Chief Corporate Shared Services



Michelle Carey
Global Manager – IMDEX
Product Development



Dave Lawie
Chief Geoscientist / Chief
Technologist - Mining Solutions



Tim Price
General Manager – IMDEX
Product Research



Kylie Panckhurst
IMDEX Acting
General Counsel



Kiah Grafton Head of Global Human Resources



**Derek Loughlin**Senior Consultant

#### **ESG**



#### **FY20 ACHIEVEMENTS**

**Established ESG Committee** 

Undertook climate change gap analysis based on TCFD recommendations

Established pathway to producing Sustainability Report referencing GRI Standards

"IMDEX is proud of its role in improving the ESG position of its clients within the mining industry. We are committed to both our disclosure of ESG related risks and opportunities. We continue to support the sustainability of our clients' operations."

PAUL HOUSE - IMDEX CEO

#### SUPPORTING POLICIES AND DOCUMENTS

- Anti-Bribery & Anti-Corruption Policy
- Audit Risk and Compliance Committee Charter
- Board Charter
- Compliance Framework
- Continuous Disclosure Policy
- Corporate Governance Statement
- Procedure for Evaluation of the Board Committees and Directors
- Remuneration Policy

- Remuneration and Nomination Committee Charter
- Diversity Policy
- Risk Management Policy
- Securities Trading Policy
- Shareholder Communications Policy
- Speak-Up Policy
- Supplier Code of Conduct



#### World-class R&D facilities and access to test sites



IMDEX Technology USA

IMDEX HQ Australia



IMDEX test site New Zealand

IMDEX test bench Australia

#### **Established Global Business**



