

# IMDEX – Macquarie Presentation

Bernie Ridgeway – Managing Director



We are a leading global mining equipment, technology and services (METS) company.

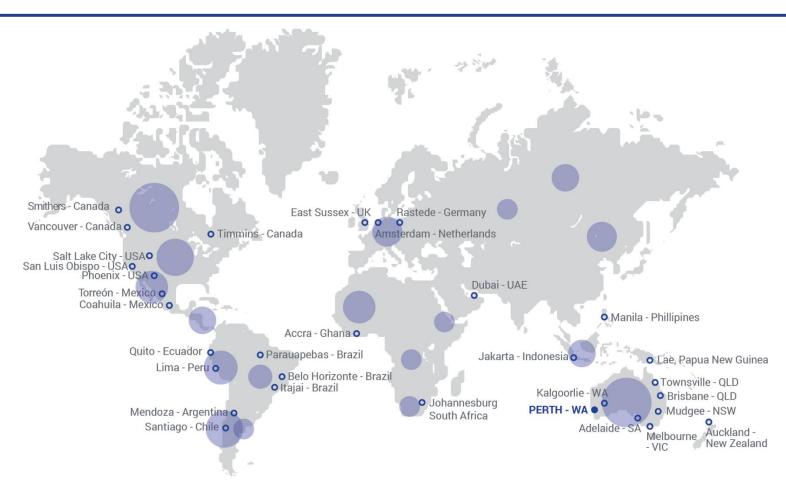
Our solutions improve the process of identifying and extracting what is below the earth's surface for drilling contractors and resource companies – we let clients know where it is and what it is...now.

Our **vision** is to be the leading provider of realtime subsurface intelligence solutions to the global minerals industry.

### **Established Global Business**



### Operational Leverage



- World Mineral Exploration Review and Outlook Top Destinations for 2017 (Source: S&P Global Market Intelligence)
- IMDEX facilities not including distributors

# Simple Scalable Structure



### **Leading Integrated Brands**





- Dominant within minerals industry strong brands and market share
- Focused on integrated IMDEX solutions comprising AMC and REFLEX

# **Leading Technologies**

### **IMDEX Solutions**

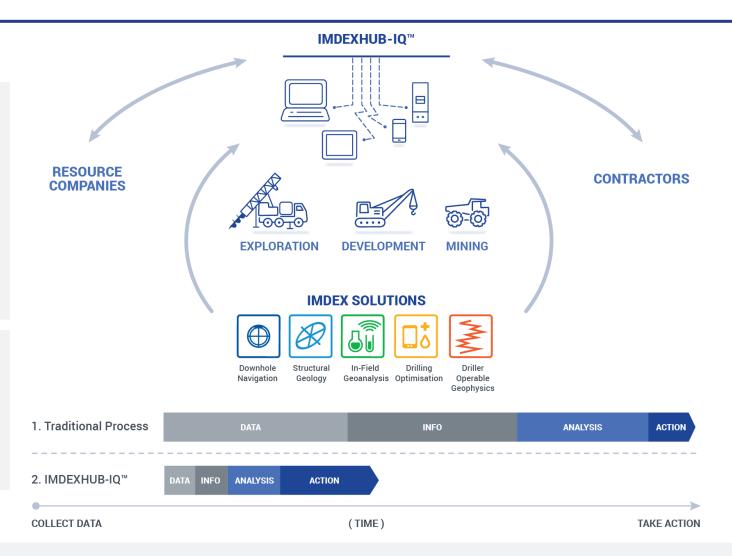


#### **Our Strengths**

- Global footprint with operational leverage
- World-class R&D facilities and capabilities
- Connectivity via IMDEXHUB-IQ<sup>™</sup>
- Integrated solutions for all stages of mining

#### **Client Benefits**

- · Chain of custody
- Quality data
- Timeliness of information
- Streamline processes



## **1H18 Financial Metrics**

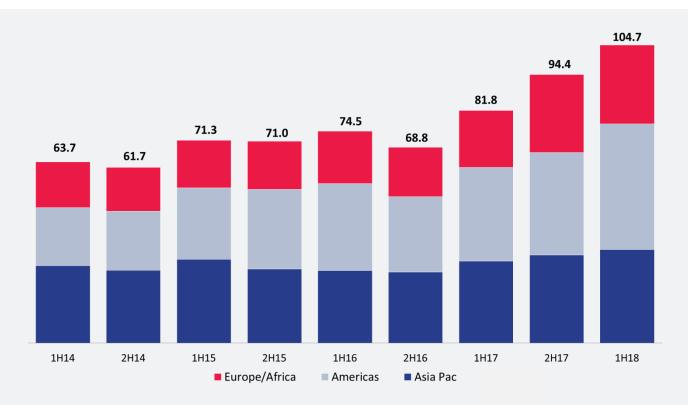


| \$MILLIONS UNLESS INDICATED OTHERWISE           | 1H18  | 1H17        | VAR   | VAR%     |
|---|-------|-------------|-------|----------|
| Revenue   | 104.7 | 81.8        | 22.9  | 28% 🔺    |
| EBITDA  | 20.1  | 13.5        | 6.6   | 49% 🛕    |
| NPAT  | 10.6  | $(9.9)^{1}$ | 20.5  | <b>A</b> |
| EPS (cents)                                     | 2.89  | (3.42)      | 6.31  | <b>A</b> |
| Operating cash flow (excluding financing costs) | 2.4   | 9.8         | (7.4) | (76%) 🔻  |
| Net assets                                      | 173.5 | 159.8       | 13.7  | 9% 🛕     |

<sup>&</sup>lt;sup>1</sup> Includes \$16.2m (non-cash \$11.5m) of financing costs in relation to the Bain Capital debt which was fully repaid

# Revenue by Region

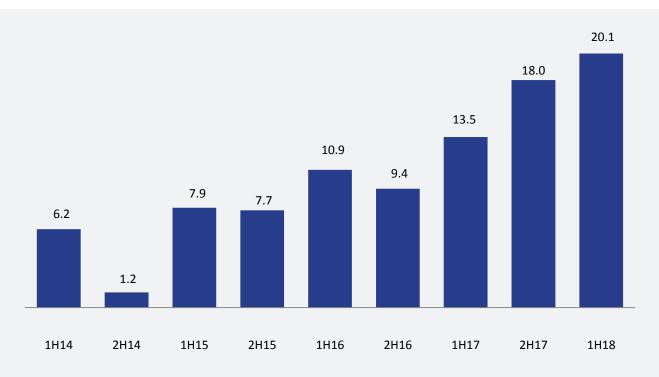
# REAL-TIME SUBSURFACE SOLUTIONS



- Increasing revenue across all regions
- Business benefits from global presence and regional expertise
- Americas region with highest revenue and potential for growth
- Continued increase in activity during 3Q18 and into 4Q18

### **EBITDA**





- 1H18 EBITDA up 49% on pcp
- 2H18 EBITDA expected to be greater than 1H18
- Additional investment in the business of ~\$5 million\*

<sup>\*</sup>Investment includes internal digital transformation program and further development of technologies to support transformational growth within the mining value chain.

## **Balance Sheet**

# REAL-TIME SUBSURFACE SOLUTIONS

|  | 31 DEC 17 | 30 JUN 17 |
|--|-----------|-----------|
| Cash                                       | 12.7      | 19.4      |
| Receivables                                | 42.4      | 41.5      |
| Inventory                                  | 36.0      | 29.9      |
| Fixed assets                               | 33.7      | 32.2      |
| Intangibles                                | 60.0      | 60.4      |
| Other assets / deferred tax                | 28.9      | 27.5      |
| TOTAL ASSETS                               | 213.7     | 210.9     |
| Payables                                   | 24.1      | 30.4      |
| Bank loans                                 | 5.5       | 6.5       |
| HP finance                                 | 0.4       | 0.6       |
| Other liabilities, provisions, current tax | 10.2      | 13.6      |
| TOTAL EQUITY                               | 173.5     | 159.8     |

- Strong balance sheet
- Cash position at 30 June 18 forecast to be greater than 31 December 17
- Net cash position to be maintained

### **Market Overview**

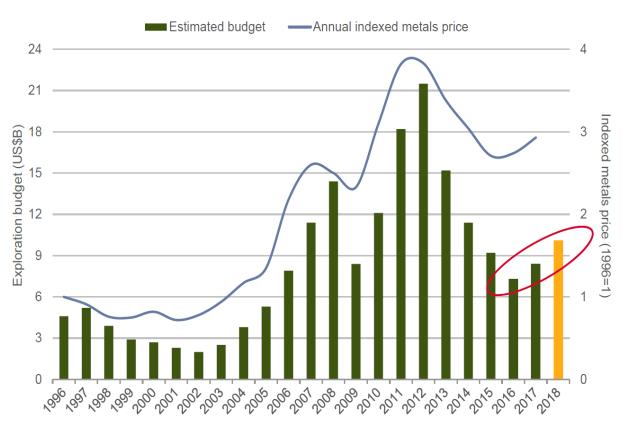




# World Mineral Exploration

### **Review and Outlook**





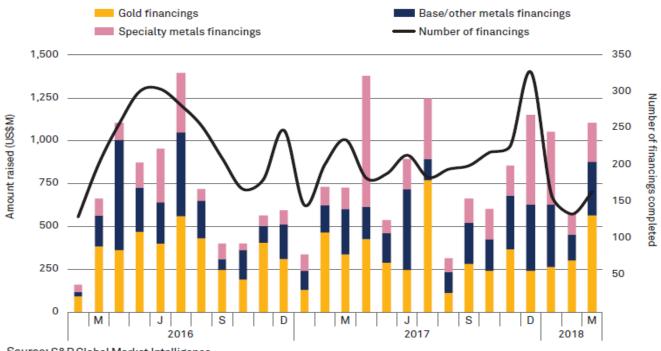
Source: S&P Global Market Intelligence

- Budget 2017 spend of US\$8.4bn up 14% on CY16
- CY18 budgets forecast to increase by 15 – 20% to US\$10bn
- Gold budgets up by 22% year-on-year
- Gold/copper represent
   >70% of global
   expenditure. Gold/base
   metals >80%
- The Americas attracted
   >50% of expenditure,
   Asia/Pacific 17.5%, Africa
   14%

# **Intermediate/Junior Financings**



#### Junior and intermediate financings completed

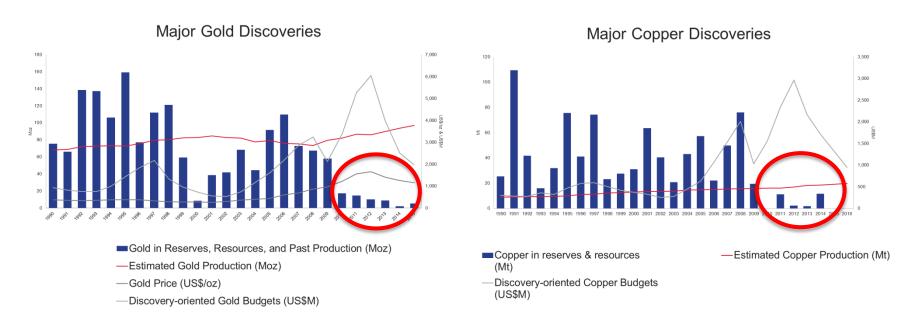


- Source: S&P Global Market Intelligence
- US\$1.1bn raised in March (Feb-US\$582m)
- TSX 63%, ASX 29%
- Gold 47%, base metals 31%, specialty metals 21%

# **Major Discoveries**

### **Gold and Copper**





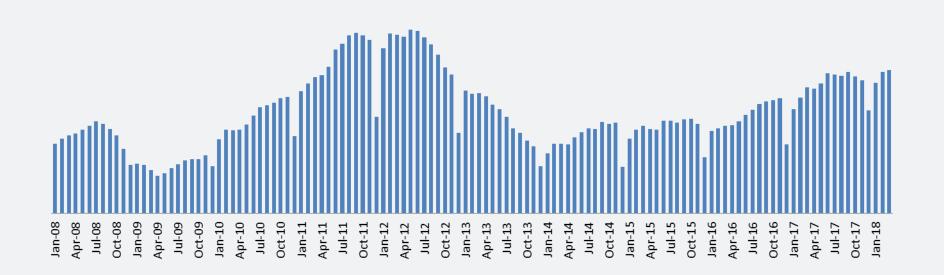
Source: S&P Global Market Intelligence

Despite increased expenditure, gold and copper discoveries are not keeping up with production – grades decreasing, deeper, more complex ore bodies, more difficult and longer lead times to develop

### **REFLEX Instruments on Hire**



(Number of units)



- Increased activity means increased demand for instrumentation – all commodities
- REFLEX instruments on hire increased during CY14-CY16
- 31 March 2018, 14% uplift on pcp

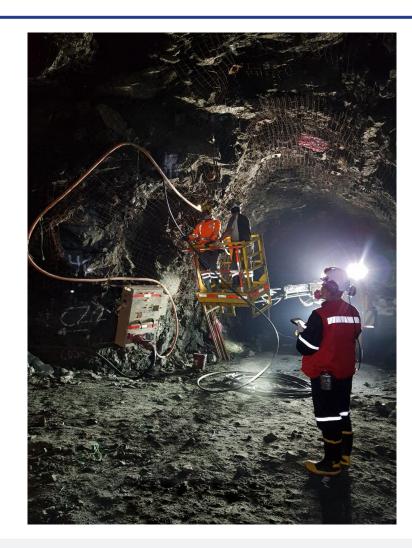
- Increased adoption of instrumentation traditional and recent technologies
- Newer technologies generally yield higher rental – rates greater value add for clients

# Strategy

### **Driving Sustainable Earnings Growth**



- Growth of core business historically driven by cyclical upswing and the introduction of new technologies
- Strategic positioning for sustainable earnings growth
- FY18 investing in two-tiered strategy:
  - Organic protect and grow core business
  - Transformational extension into new market segments within the mining value chain



# The Industry Problem

### **Exploration**





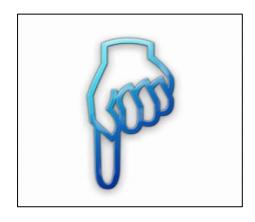
#### **Increasing Demand for Metals**

- Doubles every 20-30 years
- More copper to be mined in next ~25yrs than in history



#### **Declining Discovery Rates**

 Industry is making far fewer major discoveries despite record high exploration spend



#### **Easy Deposits Already Found**

- Especially in low sovereign risk countries
- 96% greenfield discoveries in past decade <100m deep</li>

Source: Deep Exploration Technologies

"To improve its performance, industry needs to develop better tools for exploring beyond 200 metres of cover" (Richard Schodde, MinEx Consulting)

# The Industry Problem

### Drilling



Fundamentally nothing has changed in drilling technology in decades. Steel rods manually joined with threads. Usually all rods rotated from surface to generate cutting action at bottom of hole. Thus slow, expensive, injury-prone and inefficient use of energy.

| Drivers for change | Resulting Transformation   |  |  |
|--------------------|--|--|--|
| Cost               | Reduce cost of finding, delineating and mining future resources              |  |  |
| Safety             | Eliminate majority of risk and injury from historically high risk occupation |  |  |
| Capacity           | Deeper and steerable holes to test inaccessible targets                      |  |  |
| Environment        | Minimise environmental footprint and use less energy                         |  |  |
| Social Licence     | Minimise disturbance and demonstrate environmental credibility               |  |  |
| Efficiency         | Find and delineate resources faster and more accurately                      |  |  |

Source: Deep Exploration Technologies

# CoreVIBE<sup>TM</sup> & MagHAMMER<sup>TM</sup>



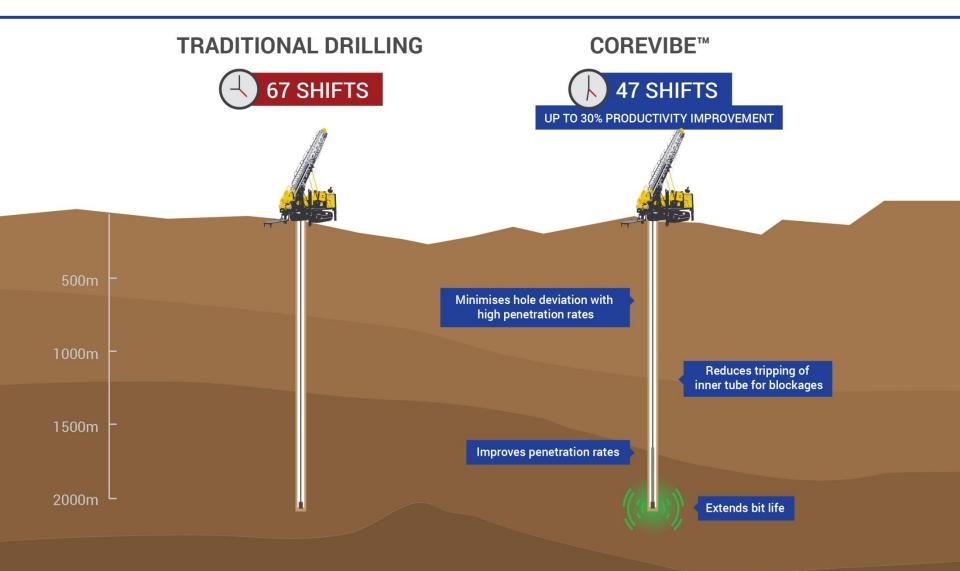
### Option to acquire unique drilling productivity technologies

- Option agreement executed January 2018
- Extensive testing and due diligence conducted pre-signing including IP protection
- The transaction allows for further testing and market acceptance before committing to purchase
- CoreVIBE<sup>TM</sup> and MagHAMMER<sup>TM</sup> to be commercialised in the near-term
- Technologies are patent protected and align with IMDEX's rental model
- Technologies complement IMDEX's Drilling Optimisation solution and strengthen IMDEX's competitive position in this market segment
- If option is exercised:
  - Significant additional global revenue stream for IMDEX
  - EPS accretive within 12 months of option exercise

## **CoreVIBE**<sup>TM</sup>

### Client benefits

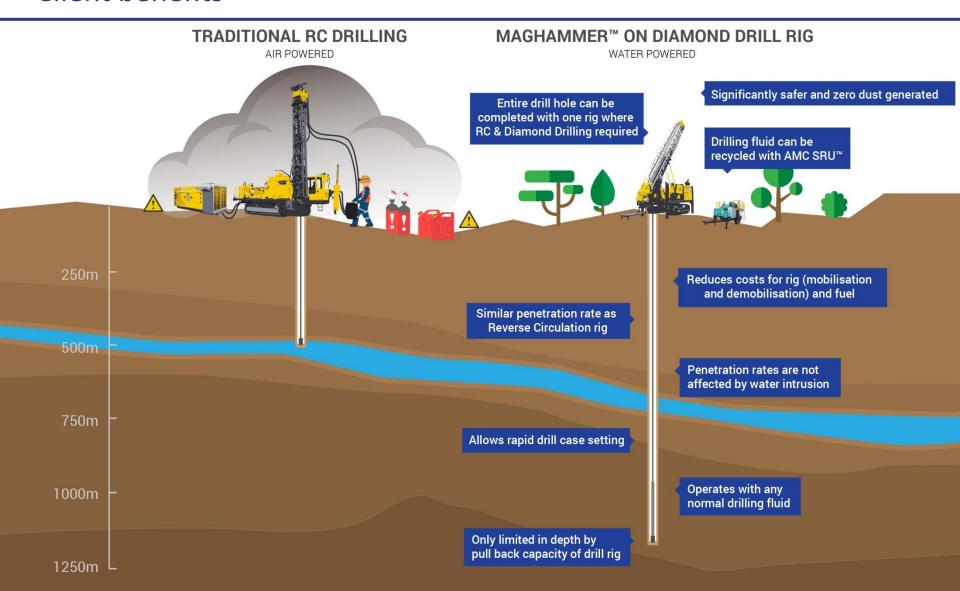




# MagHAMMER<sup>TM</sup>

### Client benefits





# Summary & Outlook



- Continued increase in activity during 3Q18 and into 4Q18
- Activity within major mining areas is robust
- Major, intermediate and junior companies well-funded with increased budgets
- There remains a fundamental need to replace diminishing resources and reserves
- REFLEX instruments on hire at 31 March 2018, 14% up on pcp
- Strategic positioning to achieve sustainable earnings growth for shareholders
- Option to acquire CoreVIBE<sup>™</sup> and MagHAMMER<sup>™</sup> drilling productivity technologies
- Robust balance sheet ability to drive organic and transformational growth within mining value chain

# Appendices

### Global Leader



### Exploration, Development & Mining

| Economies of scale                   | Scale and efficiency that comes from being the leading provider of subsurface intelligence solutions to the exploration, development and mining markets globally |
|--------------------------------------|--|
| Leading brands and strong reputation | AMC and REFLEX are the world's leading brands with strong market share and a first class reputation for innovative solutions and reliable supply                 |
| Barriers to entry                    | High barriers to entry due to specialised knowledge, in-field personnel, global reach and product/service complexity   |
| Market leadership in technology      | Market leaders in technology and innovation. Through the cycle investment in R&D and innovation. R&D centres of excellence in California and Australia           |
| Strong client relationships          | Strong and longstanding client relationships with service providers and resources companies  |
| Robust balance sheet                 | Clean balance sheet with net cash position   |
| Global footprint/<br>connectivity    | Unrivalled scale, facility footprint and market presence and connectivity to service clients in multiple jurisdictions regionally and globally.                  |

### **Substantial competitive advantage**

### **Board of Directors**



### Professional expertise, business experience & technical knowledge



#### Mr Anthony Wooles BCom, MBA (Finance)

- Non-Executive Chairman
- Appointed to the Board 1 July 2016

#### Mr Bernard Ridgeway B.Bus (ACCTG) ACA

- Managing Director
- Appointed to the Board 23 May 2000

#### Mr Kevin Dundo BCom, LLB

- Non-Executive Director
- Appointed to the Board 14 January 2004

#### Ms Sally-Anne Layman B Eng (Mining), Hon, BCom

- Non-Executive Director
- Appointed to the Board 6 February 2017

#### Mr Ivan Gustavino B.Bus

- Non-Executive Director
- Appointed to the Board 1 July 2015

# **Company Snapshot**

### As at 29 March 2018



| Corporate Information       |      |       |  |
|-----------------------------|------|-------|--|
| ASX listed                  |      | IMD   |  |
| Share price (29 March 2018) | A\$  | 1.18  |  |
| Issued shares               | m    | 367.5 |  |
| Market cap (29 March 2018)  | A\$m | 433.6 |  |

| Share register<br>Analysis of top 50 shareholders at 29 March 2018 |        |  |  |
|--|--------|--|--|
| Institutions   | 70.0%  |  |  |
| Employees, directors & company related parties                     | 2.68%  |  |  |
| Corporate holders  | 0.01%  |  |  |
| Private shareholders   | 6.38%  |  |  |
| Brokers & banks  | 13.95% |  |  |



| Largest shareholders<br>March 2018 | Shares (m) | %    |
|------------------------------------|------------|------|
| Fidelity Investments               | 35.6       | 9.68 |
| Perennial Value Management         | 31.7       | 8.62 |
| Wilson Asset Management            | 24.8       | 6.74 |
| L1 Capital                         | 17.0       | 4.62 |
| Morgan Stanley - UK                | 15.1       | 4.11 |

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