

The board of directors of Imdex Limited (Company or Imdex) has approved the following terms of reference for the Remuneration and Nomination Committee (the Committee). This Committee has the authority to review, on behalf of the board of directors (Board), matters arising in relation to the remuneration of directors and executives and the composition, renewal and performance of the Board and executives.

1. Objectives

The objectives of the Committee will be to assist the Board in:

- (a) determining executive remuneration policy including reference to the broader employee value proposition offered to attract, motivate and retain talent;
- (b) determining the remuneration of directors (executive and non-executive);
- (c) the process by which any pool of non-executive director's fees approved by shareholders is allocated;
- (d) reviewing and approving all equity based plans for the executive team and other employees;
- (e) determining superannuation arrangements for directors, the executive team and other employees;
- (f) identifying and screening specific candidates for nomination (including by the use of external consultants);
- (g) ensuring there is an appropriate Board succession plan in place;
- (h) ensuring the regular review of performance of the Board and its members;
- (i) developing an appropriate training and development program for directors; and
- (j) having reference to the "Procedure for the Selection and Appointment of New Directors", and the "Procedure for the Evaluation of the Board, Committees and Individual Directors".

2. Composition

- 2.1 Committee members will be appointed by the Board and will consist of at least three members, all of whom are non-executive, independent directors for the entire duration of that financial year in accordance with ASX Listing Rule 12.8.
- 2.2 The Secretary of the Committee shall be the Company Secretary of Imdex. The Committee shall be chaired by an independent director.

3. Meetings

- 3.1 The Committee shall meet as frequently as required but not less than two times a year. The Secretary will be required to give reasonable notice of a meeting. Other officers of the Group or external persons may be invited to attend Committee meetings.
- 3.2 The Chairperson will call a meeting of the Committee if so requested by any Committee member, any Director or the Auditors. The Chairperson of the Committee shall report the findings and recommendations of the Committee to the Board after each Committee meeting.
- 3.3 The quorum for a meeting is two members.
- 3.4 The Company Secretary, in conjunction with the Chairperson of the Committee, is responsible for preparation of the agenda for each meeting and must circulate the agenda and Committee papers to all members and attendees prior to each meeting.
- 3.5 The Company Secretary is to attend all Committee meetings and is responsible for ensuring that proper minutes are taken. The minutes will be included in the papers for the next Board meeting following the Committee meeting.

4. Remuneration Functions and Responsibility

The Committee shall exercise its remuneration functions by:

4.1 Executive Remuneration Policy

- (a) Make recommendations to the Board with respect to appropriate remuneration and incentive policies for

executive directors and senior executives which:

- (i) motivate executive directors and senior executives to pursue long term growth and success of the Company within an appropriate control framework;
 - (ii) demonstrate a clear correlation between key performance measures and remuneration;
 - (iii) align the interests of key leadership with the long term interests of the Company's shareholders; and
 - (iv) avoid any conflicts of interests and ensures that no individual director or member of the executive team is involved in deciding their own remuneration.
- (b) Review and recommend to the Board the Group's policy for determining executive remuneration including, but not limited to, retirement benefits and compensation payments, and any amendments to that policy proposed from time to time by management.
 - (c) Review the on-going appropriateness and relevance of the executive remuneration policy and other executive benefit programs.
 - (d) Consider whether to seek shareholder approval of the executive remuneration policy.
 - (e) Oversee the implementation of this remuneration policy.

4.2 Executive Directors and Executive Team

- (a) Consider and make recommendations to the Board on the remuneration for the Managing Director & Chief Executive Officer (MD & CEO) and any other Executive Director (including base pay, incentive payments, equity awards, retirement benefits, service contracts) having regard to the executive remuneration policy. The Committee will need to determine whether any shareholder approvals are required.
- (b) Review and make recommendations to the Board with regard to the proposed remuneration (including incentive awards, equity awards and service contracts) for the executive team.
- (c) Endorse and make recommendations to the Board for the following prior to implementation:
 - (i) changes to the remuneration or contract terms of executive directors and executives; and
 - (ii) termination payments to executive directors or executives.
- (d) Review any sign-on bonuses which may be offered to incoming executives, with such approvals delegated to the Chair of the Board and Chair of the Committee if any offer needs to be expedited.

4.3 Executive Incentive Plans

- (a) Review and make recommendations to the Board on the design of all executive incentive plans.
- (b) Review and make recommendations to the Board on the total proposed payments from each executive incentive plan.
- (c) Ensure that targets for performance based remuneration are aligned with the Company's short, medium and long term performance objectives and should be consistent with its circumstances, purpose, strategic goals, values and risk appetite.

4.4 Equity Based Plans

- (a) Review and make recommendations to the Board regarding the design of all equity based plans.
- (b) Ensure all plans under review are considered in the light of legislative, regulatory and market developments.
- (c) For each equity based plan, determine each year whether awards will be made under that plan.
- (d) Review and make recommendations to the Board regarding the total proposed awards under each plan.
- (e) In addition to considering awards to Executive Directors, review and make recommendations to the Board regarding proposed awards under each plan on an individual basis for executives as required under the rules governing each plan or as determined by the Committee.
- (f) Review and make recommendations to the Board on performance hurdles for each equity based plan.
- (g) Ensure that targets for performance based remuneration should be aligned to the Company's short, medium and long term performance objectives.

4.5 Non-executive Director Remuneration

Review and make recommendations to the Board regarding the remuneration for non-executive directors with the Board approving and seeking approval from shareholders as required.

4.6 Remuneration Report

Review and make recommendations to the Board regarding the annual remuneration report for inclusion in the Annual Report.

4.7 Minimum Shareholding Requirements

Review and make recommendations to the Board regarding any minimum shareholding requirements for non-executive directors, executive directors and executives.

5. Nomination Functions and Responsibility

The Committee shall review and make recommendations to the board in relation to:

- (a) Board succession planning generally.
- (b) Induction and continuing professional development programs for directors.
- (c) Development and implementation of a process for evaluating the performance of the board, its committees and directors.
- (d) Process for recruiting a new director including evaluating the balance of skills, knowledge, experience, independence and diversity on the board and, in the light of this evaluation, preparing a description of the role and capabilities required for a particular appointment.
- (e) The appointment and re-election of directors.

6. Legal And Regulatory Compliance

- 6.1 The Committee will, in conjunction with the Board and Imdex management, monitor Imdex's compliance with applicable regulatory obligations for executive and director remuneration.
- 6.2 The Committee will consider the effects on Imdex of any new or proposed remuneration practices, principles, or developments, as well as changes in disclosure requirements and legislative or regulatory pronouncements.
- 6.3 The Committee will be aware and consider best practices arising from regulatory or legislative requirements and seek to apply fit for purpose outcomes within Imdex.

7. Other Matters

The Committee shall:

- (a) examine any other matters referred to it by the Board; and
- (b) act honestly and exercise the degree of care and diligence expected of a reasonable person.

8. Rights in Obtaining Information from Management

The Committee has the authority to seek any information it requires from any officer or employee of the Imdex Group and such officers or employees shall be instructed by the Board to respond to such enquiries. The Committee is authorised to take such independent professional advice as it considers necessary.

9. Decision Making

The Committee may undertake any special projects or investigations which the Committee considers necessary, or as may be requested by the Board.

10. Review of Charter

Once a year, the Committee shall:

- (a) review this Charter; and
- (b) perform an evaluation of its performance.

11. Related Documents:

- Procedure for the Selection and Appointment of New Directors
- Procedure for Evaluation of the Board, Committees and Individual Directors
- Remuneration and Reward Policy
- Securities Trading Policy

Appendix 1 – Charter History

Date	Amendment
June 2023	Revision of charter to consider establishment of Sustainability Committee.
February 2024	Revisions to clarify requirements for the Committee to recommend to Board.
May 2026	Administrative changes that do not change the approval authority of the Committee or the Board. In summary the changes simplify and clarify language where appropriate and ensure that the Charter appropriately represents the remuneration arrangements for our global Executive team.